



Republic of the Philippines  
OFFICE OF THE PRESIDENT  
**PHILIPPINE RECLAMATION AUTHORITY**

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**SECRETARY'S CERTIFICATE**

SO THE PUBLIC MAY KNOW:

I, **MARK ARTHUR M. CATABONA**, of legal age, Filipino, with office address at 8<sup>th</sup> Floor, Legaspi Towers 200 Building, 107 Paseo de Roxas, Legaspi Village, Makati City, and temporary office at Building 3, PNOC Compound, Energy Center, Rizal Drive, 34<sup>th</sup> Street, Bonifacio Global City, Fort Bonifacio, Taguig City, after having been duly sworn to in accordance with law, do hereby certify that:

1. I am the Board Secretary V of the Philippine Reclamation Authority (PRA);
2. At the 607<sup>th</sup> Regular Meeting of the PRA Board of Directors on 15 November 2022 duly called for the purpose, a quorum being present and acted throughout, the following resolution was unanimously adopted by the members of the Board with the concurrence of the Chair, and is now in full force and effect, to wit:

**RESOLUTION NO. 5632**  
*Series of 2022*

**APPROVAL OF THE MULTI-YEAR (2023-2024) WORK PROGRAM FOR COASTAL MANAGEMENT STRATEGY FOR VULNERABLE AREAS AS STRATEGIC MEASURE NO. 3 OF THE PRA INTERIM PERFORMANCE EVALUATION SYSTEM (PES) FOR CALENDAR YEAR (CY) 2023**

*RESOLVED, That upon the recommendation by the Management in its Memorandum for the Board of Directors dated 14 November 2022, in view of the initiative of PRA to assist the most vulnerable Local Government Units along the Eastern seaboard of the country, the Multi-year (2023-2024) Work Program for Coastal Management Strategy for vulnerable areas as Strategic Measure No. 3 of the PRA Interim Performance Evaluation System (PES) for Calendar Year (CY) 2023, attached as Annex "A" and made as an integral part hereof, is hereby APPROVED.*

3. The foregoing resolution has not been repealed, amended nor modified, and remains to be valid and subsisting as of date hereof.

Signed on 15 November 2022 at Taguig City, Metro Manila.

**MARK ARTHUR M. CATABONA**  
*Board Secretary V*

**CERTIFIED COPY**



**PHILIPPINE RECLAMATION AUTHORITY  
STRATEGY MAP  
CY 2023**

**Vision:** In 2040, the Filipino people shall benefit from well-planned, environmentally sustainable and resilient reclaimed lands, and efficiently developed and managed public estates.

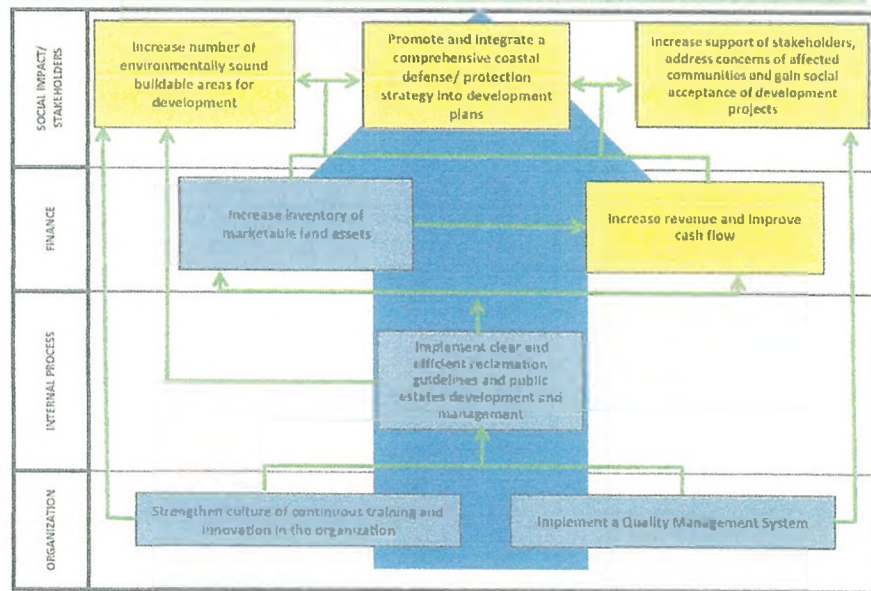
**Mission:**

We are the lead government instrumentality mandated to regulate reclamation, create environmentally sustainable reclaimed land, promote coastal resilience, and develop government properties to advance the country's development goals.

**Core Values:**

Professionalism and Teamwork  
Respect for the environment  
Accountability

Responsive to society's needs  
Excellence  
Adaptable  
Partnership driven



Strategic Themes:

Transformational Governance

Operational Excellence





**Philippine Reclamation Authority**  
**Revised Interim Performance Scorecard for CY 2023**

PRR FORM 2 - Annual Tar

Strategic Measure	Formula	Weight	Rating System	Baseline Annual Accomplishments				Annual Target	2023 Annual Target
				2019	2020	2021	As of 3rd Quarter 2022		
SO 1: Increase number of environmentally sound business areas for development.									
<b>SM 1: Implementation of the Dredgefill Extraction Operations Agreement (DEOA) for the extraction of dredgefill sand from PIRA borrow areas issued with a Government Seabed Quarry Permit (GSQP) by the DENR MGB</b>									
SM 1a Pasay City Harbor (205 hectares) Reclamation Project	Total number of 2023 deliverables completed / Total Number of 2023 deliverables for completion based on the Board approved work program	4%	(Actual/Target) x Weight						100% completion of the 2023 deliverables based on the PIRA Board approved work program
SM 1b Pasay 360 hectares Reclamation Project	Total number of 2023 deliverables completed / Total Number of 2023 deliverables for completion based on the Board approved work program	2%	(Actual/Target) x Weight						100% completion of the 2023 deliverables based on the PIRA Board approved work program
SM 1c Manila Solar City Reclamation Project	Total number of 2023 deliverables completed / Total Number of 2023 deliverables for completion based on the Board approved work program	1.5%	(Actual/Target) x Weight	N/A	N/A	N/A	Monitoring Report on the marine sand extracted within the PIRA's GSQP areas for the months of July, August and September 2022 was prepared and submitted to the PIRA Project Management Office (PMO) filed through Internal Memorandum dated 08 August 2022, 09 September 2022 and 10 October 2022, respectively.  Quarterly targets under the Work Program have been accomplished and periodic observations are on track, yielding to 75% accomplishment of the overall annual target.	100% completion of the 2022 deliverables based on the PIRA Board approved work program	100% completion of the 2023 deliverables based on the PIRA Board approved work program
SM 1d Manila Harbor Reclamation Project	Total number of 2023 deliverables completed / Total Number of 2023 deliverables for completion based on the Board approved work program	1%	(Actual/Target) x Weight						100% completion of the 2023 deliverables based on the PIRA Board approved work program
SM 1e Bacoor Reclamation Projects	Total number of 2023 deliverables completed / Total Number of 2023 deliverables for completion based on the Board approved work program	1.5%	(Actual/Target) x Weight						100% completion of the 2023 deliverables based on the PIRA Board approved work program



Strategic Measure	Formula	Weight	Rating System	Baseline Annual Accomplishments					2022 Annual Target	2023 Annual Target
				2019	2020	2021	As of 3rd Quarter	2022		
SM 23 Naval City Reclamation Project	Total number of 2023 deliverables completed / Total Number of 2023 deliverables for completion based on the approved work program	3%	(Actual/Target) x Weight				There are still lacking pre-construction plans and documents from the proponent as of date  Coordination meetings with Argonky Construction Company were held on 05 August 2022 and 08 September 2022. PHRA's remarks on the reviewed preliminary pre-construction plans and documents and PHRA's comments on the updated drawings and requirements for the issuance of NTP were discussed	PHRA's re-evaluation of the Detailed Engineering Design (DED) and approval of the pre-construction documents, and  Issuance of NTP's full compliance	100% completion of the 2023 deliverables based on the PHRA approved work program	
SM 26 90 hectare Interior Reclamation and Development Project	Total number of 2023 deliverables completed / Total Number of 2023 deliverables for completion based on the approved work program	2%	(Actual/Target) x Weight				On 03 August 2022, PHRA sent a letter to the project proponent for their compliance with the requirements of the regulatory channel construction development for the Davao Reclamation Projects (40 and 100 hectares)	PHRA's re-evaluation of the Detailed Engineering Design (DED) and approval of the pre-construction documents, and  Issuance of NTP's full compliance	100% completion of the 2023 deliverables based on the PHRA approved work program	
SM 21 100 hectare Damoak Reclamation Project	Total number of 2023 deliverables completed / Total Number of 2023 deliverables for completion based on the approved work program	2%	(Actual/Target) x Weight	N/A	N/A	N/A	N/A	N/A	100% completion of the 2023 deliverables based on the PHRA approved work program	
SM 29 230 hectare Bacon Reclamation and Development Project	Total number of 2023 deliverables completed / Total Number of 2023 deliverables for completion based on the approved work program	2%	(Actual/Target) x Weight				N/A	N/A	100% completion of the 2023 deliverables based on the PHRA approved work program	
Makila Harbor Reclamation Project	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	100% completion of the 2023 deliverables based on the PHRA approved work program	



Strategic Measure	Formula	Weight	Rating System	Domestic Period: Accomplishments					2023 Actual Target
				2019	2020	2021	2022	As of 3rd Quarter	
GC2: Promote and integrate a community-based approach in the formulation of the coastal protection plan.									
SM 3: Coastal defense strategy for vulnerable areas	Total number of 2023 deliverables completed / Total number of 2023 deliverables for completion based on the approved work program	10%	(Actual/Target) x Weight	<p>a. Complete and submit the Final Report for the Coastal Defense Strategy for Vulnerable Areas (CDSVA) to the LGU of Cebu City and PRA. (Approved by the City Engineer on 07 May 2021. A copy of the report will be submitted to the LGU of Cebu City on 07 September 2021.)</p> <p>b. LGU of Cebu City and PRA approved the CDSVA on 07 May 2021. The report will be submitted to the LGU of Cebu City on 07 September 2021. The report will be submitted to the LGU of Cebu City on 07 September 2021.</p>	<p>a. Final Report on the Steady Out Project for Protection and Management of Submerged Lands submitted to the Coastal Resilience Partnership.</p> <p>b. Conduct Environmental Scoping, Investigation and Validation of available data and conduct of stakeholders' working consultations.</p>	Secure approval from the LGU of Cebu City and PRA on the Coastal Protection Strategy endorsed by PRA and its Partners.	<p>EBAs were conducted to secure partnership with target LGUs for the proposed Coastal Management Strategy (CMS). (1) Travel to Cebu, Aloran, and Lungsod Northern Samar on 12-15 July 2022 to coordinate with the LGUs on the proposed collaboration for the CMS, and (2) Copies of EOC were provided to the LGUs of Cebu and Aloran and assistance in securing the authority to sign said EOC was obtained.</p> <p>PRA presented the updated and accomplishments on the CMS to the newly elected Vice Mayor on 8 September 2022.</p> <p>An update revision of the CMS of Cebu and Vice Mayor is ongoing.</p>	<p>Signed Expression of Collaboration (EOC) with one of the remaining LGUs approved by PRA as priority LGUs to assist in the formulation of Coastal Protection Strategy.</p> <p>Secure approval from the LGU of Cebu, Cebu City, and PRA on the Coastal Management Strategy (CMS) endorsed by PRA and its Partners.</p>	100% completion of the 2023 deliverables based on the PRA EOC approved work program.
GC3: Increase Support of Stakeholders, Address Concerns of Affected Communities and Gain Public Acceptance of Government Projects									
SM 4: Percentage of satisfied customers	Total number of respondents who gave a rating of at least satisfactory / Total number of respondents	5%	(Actual/Target) x Weight	83.33%	70%	90%	90%	90%	<p>NCA was issued to OAP on 02 September 2022.</p> <p>The draft contract was transmitted to OAP on 02 September 2022, subject to the latter's further review, while PRA is awaiting the Office of the President's concurrence to enter into said contract.</p>
GC4: Increase Support and Improve Cash Flow									
SM 5: Net Income after tax commitment	Total Income less Total Expenses based on the COA AAR	15%	(Actual/Target) x Weight	PHP584 million	PHP620 million	PHP511 million	PHP641 million	PHP72 billion	PHP2.6 billion*
SM 6: Disbursement Budget Utilization Ratio	Total Disbursement / Total DBM-Approved Corporate Operating Budget	2%	(Actual/Target) x Weight	N/A	N/A	N/A	11.05%	06%	90%
GC5: Promote Issuance of Permits, Licenses									
SM 7: Disposition of unlawfully reclaimed areas									
SM 7a: Number of sites with PRA Board Approval under PRA Administrative Order (AO) Nos. 2005-01, 2008-03, 2021-01 and infrastructure procedures under Presidential Decree No. 1084 and 3-A	Absolute Number	2.5%	(Actual/Target) x Weight	<p>Endorsed in DENR on 16.17 hectares aggregating 1st Area to DENR.</p>	<p>Endorsed two (2) sites to DENR for issuance of Presidential Proclamations.</p>	<p>Endorsement to the DENR for issuance of the Presidential Proclamations covering ten (10) sites.</p>	<p>Three (3) unique sites were already approved by the PRA Board for foreclosure.</p>	<p>Ten (10) unique sites.</p>	<p>PRA Board approval of ten (10) sites under PRA Administrative Order (AO) Nos. 2005-01, 2008-03, 2021-01 in foreclosure procedures under Presidential Decree (PD) Nos. 1084 and 3-A.</p>
SM 7b: Number of Sites with endorsed PRA approval Survey Plan	Absolute Number	2.5%	(Actual/Target) x Weight	<p>Endorsed in DENR on 16.17 hectares aggregating 1st Area to DENR.</p>	<p>Endorsed two (2) sites to DENR for issuance of Presidential Proclamations.</p>	<p>Endorsement to the DENR for issuance of the Presidential Proclamations covering ten (10) sites.</p>	<p>Five (5) unique sites have been endorsed for Presidential Proclamations, yielding to 50% accomplishment of the actual target.</p>	<p>Ten (10) unique sites.</p>	<p>Endorsement of PRA approval Survey Plan to the DENR covering ten (10) sites.</p>
SM 7c: Number of Sites with Issued Interim Use Permit	Absolute Number	2.5%	(Actual/Target) x Weight	<p>Endorsed in DENR on 16.17 hectares aggregating 1st Area to DENR.</p>	<p>Endorsed two (2) sites to DENR for issuance of Presidential Proclamations.</p>	<p>Endorsement to the DENR for issuance of the Presidential Proclamations covering ten (10) sites.</p>	<p>No project has been endorsed yet for Interim Use Permit (IUP) as the revision of the draft IUP is still ongoing. Once revised, the same shall be submitted to PRA's Legal Department for comment/review and recommendation.</p>	<p>Ten (10) sites.</p>	<p>Approved and signed Interim Use Permit (IUP) covering (10) sites.</p>

Strategic Measure	Formula	Weight	Rating System	Relevant Annual Accomplishments				Annual Target	2023 Annual Target
				2018	2019	2021	2022		
SM 8 Formulation of a new policy	Actual Accomplishment	5%	Maintains	Published of Board approved policy on the mitigation of coastal protection and green spaces in reclamation projects in newspaper of general circulation and filing with LP's Law Center	Utilization Guidelines on the Social Environmental Fund was not published	Publication of Board approved Policy on PRA Monitoring of Near Environmentally Critical Projects in Newspapers of General Circulation and Filing with Office of the National Administrative Register (ONAR)	The draft Swiss Challenge Policy was presented to the Management Committee for the 2nd time on 10 September 2022.	Publication of Swiss Challenge policy in newspapers of general circulation and filing with the Office of the National Administrative Register (ONAR) and Publication of the Board approved "Guidelines for Environmental Monitoring by PRA of Approved Reclamation Projects, Reclamation Components of Infrastructure Projects and Infrastructure Development (Horizontal and Vertical on PRA Approved Reclaimed Lands" in newspapers of general circulation and filing with the Office of the National Administrative Register (ONAR)	Publication of Swiss Challenge Policy in Newspapers of General Circulation and Filing with the Office of the National Administrative Register (ONAR)
SM 9 Percentage of application processed within the prescribed processing time	Total processed applications / Total incoming requests	5%	(Actual/Target) x Weight	N/A	N/A	N/A	N/A	N/A	100% of the reclamation applications within CY 2023 processed within 1 prescribed processing time
SM 10 Maintenance and timely repair of roads and other infrastructure projects									
SM 10a Rehabilitation of PRA roads	Total number of kilometers (target) completed / Total number of kilometers (target) for completion	2.5%	(Actual/Target) x Weight	No contract was signed due to low (2) failed biddings.	PRA was not able to engage a consultant for the project	100% implementation of the 2023 deliverables in the Memorandum of Agreement with the DPWH	85% of the project has been completed in terms of the following deliverables: 1. Issuance of Notice of Award 2. Contract Execution 3. Issuance of Notice to Proceed 4. Inspection Report for the Consultancy Services The Draft and Final Report will be submitted by the Consultant in October 2022	100% completion of the Detailed Engineering and Design and Start of the procurement for civil works.	100% completion of the 2023 deliverables based on the PRA Board approved work program
SM 10b Construction of road (1) road	Total number of kilometers (target) completed / Total Number of kilometers (target) for completion	2.5%	(Actual/Target) x Weight						100% completion of the 2023 deliverables based on the PRA Board approved work program
SM 11 Enhancement of employee training and development programs									
SM 11a Percentage of employees meeting required competencies	Actual Accomplishment	5%	All or Nothing	Competency Assessment conducted to 100% of Employees to determine competency baseline	PRA Individual Strategic Engagement Program Competency Assessment Manual	Improvement in the Competency Baseline of the Organization	PRA continuously provided learning and development interventions to employees. A total of 28 trainings were provided on various Eleven (11) Leadership Trainings were conducted among twenty five (25) participants Seventeen (17) Technical Trainings were conducted among one hundred forty four (144) participants	Improvement in the Competency Baseline of the Organization	Maintainment of Competency Baseline (Re-Basel)
SM 12 Implement a Quality Management System (QMS)									
SM 12a Improve adherence to Quality Management System	Actual Accomplishment	5%	All or Nothing	Passed Surveillance Audit	Passed 2nd Surveillance Audit	Recertification under ISO 9001:2015	The Internal Quality Audit was conducted on 01-21 September 2022 The 6th Management Review was conducted on 03 October 2022	Pass the First (1st) Surveillance Audit for ISO 9001:2015 1st Certification	Pass the Second (2nd) Surveillance Audit for ISO 9001:2015 Recertification
Total		100%							

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**(PHILIPPINE RECLAMATION AUTHORITY)**

**I. STRATEGIC INITIATIVE PROFILE I**

**Name of Project:** Rapid Assessment of the Seven Remaining Coastal Local Government Units of Catanduanes Province for the Preparation of Integrated Coastal Management Strategy

**Contact Person/Project Team Head:** Engr. Elizabeth S. Mendoza

**Project Description:** The CMS aims to identify appropriate strategies and measures to mitigate the impacts of natural hazards to the coastal areas, considering the current technical, environmental, social, financial and economic conditions therein and the increasing challenges of climate change. It utilizes the principles of Integrated Coastal Zone Management, Building with Nature and Adaptive Planning to create a guide for developing programs, activities and projects that will provide protection against coastal and fluvial flooding, storm surge and tsunami, while enhancing sustainable development of the vulnerable coastal areas.

During the presentation of the draft CMS for the Municipalities of Baras and Virac to the Provincial Government of Catanduanes, the Governor requested to consider the remaining coastal areas of Catanduanes, considering that the entire Province of Catanduanes is vulnerable to the impacts of climate change.

**Project Milestones:**

Activities	Timeline		Budget	Funding Source	Status
	Start	End			
Coordination with the seven (7) remaining LGUs of Catanduanes and the Province and gathering of available documents from said LGUs	January 2023	March 2023	Php 1 Million		
Presentation of PRA-CMS initiative to the LGUs	April 2023	June 2023			
Ocular inspection of the vulnerable coastal area	April 2023	June 2023			
Discussion of proposed collaboration with the Province and coastal LGUs	July 2023	August 2023			
Presentation and referral of the PRA template EOC for	September 2023	October 2023			



**PES Form 3**  
**Strategic Initiatives Profile**

review and comment of the Province and seven (7) LGUs					
Presentation of draft EOCs to the respective LGU Sanggunian for authority of the Mayors to sign the EOCs	October 2023	December 2023			
Secondary data gathering and rapid assessment of documents gathered from the LGUs	September 2023	December 2023			
Secure from the PRA Board the authority of the GM to sign the EOCs	January 2024	February 2024	Php 1 Million		
Finalization and signing of EOCs between PRA and LGUs	March 2024	April 2024			
Organization of LGUs' counterpart teams in the CMS formulation	March 2024	April 2024			
Coordination with relevant government agencies, data gathering, and assessment of data gathered	March 2024	May 2024			
Conduct of local stakeholders' consultation including relevant government agencies	June 2024	August 2024			
Initial draft of CMS	September 2024	December 2024	Php 1 Million		
Deliberation of the initial draft CMS by the CMS Team (PRA and LGUs)	January 2025	March 2025			
Stakeholder's presentation and workshop	April 2025	June 2025			
Revise/update Integrated CMS in consideration of stakeholder's inputs	July 2025	September 2025			
Presentation of draft CMS to LGU officials	September 2025	October 2025			
Finalization and submission of CMS report for acceptance and adoption of LGUs	September 2025	December 2025			
<b>TOTAL</b>			Php3.0M		

**Measures Affected:** Strategic Measure 3 (Coastal Management Strategy for Vulnerable Areas)

## PHILIPPINE RECLAMATION AUTHORITY

### I. STRATEGIC INITIATIVE PROFILE

**Name of Project:** Engagement of Services of a Certification Body to Conduct Recertification Audit of the PRA QMS 9001:2015 Standard Requirements

**Contact Person/Project Team Head:** Atty. Joselito D. Gonzales  
Head/Leader  
PRA Quality Management System (QMS) Organization

**Project Description:** To promote and enhance public sector performance and to ensure consistency of products and services through quality process, the PRA established an ISO-aligned Quality Management System pursuant to Administrative Order No. 161, s. 2006 and institutionalized the same pursuant to Executive Order No. 605, s. 2017. Following the successful certification of the PRA under ISO 9001:2015 Standard in 2018, and its maintenance for two (2) years thereafter, the Agency is applying for recertification under the same standard in 2021.

**Project Milestones:**

Activities	Timeline		Budget	Funding Source	Status
	Start	End			
Conduct of Stage 2 Remote/Virtual Audit by third-party auditor/certifying body for recertification	October 28, 2021	October 29, 2021	PhP 298,000.00 inclusive of VAT	FY 2021 Corporate Operating Budget	<ul style="list-style-type: none"> <li>The contract with certifying body was executed last July 7, 2021. The Notice To Proceed (NTP) was also issued to the certifying body on the same date.</li> <li>After a series of Management Review, ISO-related trainings and seminars, and Internal Quality Audit, the PRA was re-certified under ISO 9001:2015 with the issuance of a Certificate on December 30, 2021, valid until November 7, 2024.</li> </ul>
Conduct of 1 <sup>st</sup> surveillance audit for 2 <sup>nd</sup> Year	2022	2022			<ul style="list-style-type: none"> <li>The minutes of the 5th Management Review (MR) Meeting was approved by the</li> </ul>

					<p>PRA Management on February 21, 2022. They likewise approved the changes in the external and internal issues in the PESTLE Matrix on May 16, 2022. For the 6th Management Review, partial discussion of the following items were made:</p> <ul style="list-style-type: none"> <li>a. Presentation of Matters - Analysis of process and Monitoring of the MFOs/OPCRs/G M's Directives done during the Mid-Year Assessment on July 6-8, 2022</li> <li>b. Overall Organization's QMS performance discussed during the ManCom Meeting on July 19, 2022</li> <li>c. Changes affecting the QMS and suitability of Quality Policy discussed during the ManCom Meeting on July 19, 2022</li> </ul> <ul style="list-style-type: none"> <li>• The 5th Revision of the PRA QMS Manual was distributed on July 19, 2022</li> </ul>
Conduct of 2 <sup>nd</sup> surveillance audit for 3 <sup>rd</sup> Year	2023	2023			
<b>TOTAL</b>				<b>PhP 298, 000.00</b>	

**Measures Affected:** Strategic Measure 11 (Improve Processes to Quality Management System)