

PRA's Performance Targets and Accomplishments For Calendar Year (CY) 2022

I. Financial Accomplishments

In its performance scorecard for CY 2022, PRA targeted to generate a net income after tax of PhP2 billion. By the end of the year, the Agency has generated a net income after tax of PhP2.7 billion.

By December 30, 2022, the PRA has generated a gross revenue of PhP4,667,228,160.16. The Agency remitted PhP254,474,909.55 to the Bureau of Treasury as dividends for the National Government covering the Fiscal Year 2022 net income. Moreover, for FY 2022, a total of PhP646,865,877.85 taxes were paid to the Bureau of Internal Revenue.

II. Monitoring of Reclamation Projects under its Performance Scorecard

As the national government's authority in land reclamation, the Agency continues its efforts to regulate environmentally sustainable and resilient reclaimed lands in pursuit of our nation's development goals.

The **Pasay Harbor City Reclamation Project (PHCRP)**, a 265-hectare project under the joint venture of Pasay Harbor City Corporation and the Pasay City LGU, shall consist of two (2) islands with an area of 210 hectares and 55 hectares of foreshore and offshore areas in Pasay City. It is intended to be developed for mixed-uses of residential and commercial spaces with integrated tourism, port facilities for cruise ships, and theme parks allocation. The concept of the project is to design the development into becoming a commercial business district by the bay. The National Government, through PRA, is expected to get 33.39 hectares net saleable area. The Pasay City LGU will get 22.26 hectares net saleable area while 79.50 hectares are allocated for roads and open spaces.

Under the PRA's Performance Scorecard for CY 2022, the Agency targeted the implementation of the Dredgefill Extraction Operations Agreement (DEOA) for the project. The target pertained to the operationalization of the actual extraction of sand from areas already issued with GSQP approval by the Department of Environment and Natural Resources (DENR) in the San Nicolas Shoal (SNS). PRA's major responsibility as a regulatory agency is to ensure the execution of the DEOA, and to monitor the same, forming part of the preliminary activities for reclamation works.

PRA accomplished 100% of its deliverables for CY 2022 based on the Work Program for this target, approved by the PRA Board on November 15, 2022. Among the accomplished major activities are the execution of the amended DEOA for the 1,000 has., and supplemental DEOA for the expansion of the Designated Quarry Area (DQA) to additional 400 has. Consequently and as part of the implementation and monitoring of the said supplemental and amended DEOA, the Dredgefill Extraction Permit (DEP) for the 1,400 has. and the additional 400 has. were issued. Then, PRA's monitoring of the dredging activities and the sand extraction by the proponent were regularly conducted. The implementation of the DEOA is projected to continue until March 2023.

Moreover, the PRA validated the lacking pre-construction requirements and completed the quarterly monitoring of the project implementation.

The **Pasay Reclamation Project – 300 hectares** and **Pasay Reclamation Project – 90 hectares** consists of two adjacent areas located across Central Business Park-I Island A (CBP-1A) or the Mall of Asia Complex, the Financial Center Area (FCA), and the Cultural Center of the Philippines (CCP). A project proposed by the Pasay City LGU in joint venture with SM Prime Holdings Inc. (SMPHI), it is intended for mixed-use commercial, residential, institutional centers, and tourism estates. The National Government through PRA will obtain a total land share of 138.60 hectares from the project; 93 hectares of which will be allocated to non-saleable use of roads and open spaces, while the 45.60 hectares will be the net saleable area for PRA. The Pasay City LGU will likewise get a land share of 30.24 hectares net saleable area.

Under the PRA's Performance Scorecard for CY 2022, the Agency targeted the 100% completion of its deliverables under the Work Program for the project, approved by the PRA Board on November 15, 2022. By the end of the year, the PRA accomplished 95% of its deliverables under the said Work Program.

75% of the total accomplishment pertained to the monthly coordination and monitoring of the implementation of the project. This was regularly done by the Agency as part of its regulatory functions. The other 10% accomplishment referred to the PRA's review of the pre-construction plans and its endorsement of the review report to the proponent on January 28, 2022. However, since salient details on the drawings in the pre-construction plans were lacking, and the same must be included first by the proponent, the pre-construction plans were not yet approved. Following the transmitted review report, the PRA closely coordinated with the proponent through a number of meetings and letters in June to August 2022 to follow-up their submission of the lacking details which are vital in order for PRA to pursue its target to approve the plans.

The **Manila Horizon Reclamation Project** is a 419-hectare reclamation project proposed by Manila City LGU in joint venture with JBros Construction Corporation. It shall consist of 3 islands to be located about 3.8 kilometers west of the intersection of Quirino Avenue and Roxas Boulevard. It is envisioned to be a self-contained mixed-use community with commercial, institutional, and residential areas, an area suitable for port and port-related facilities, marina and tourism-related facilities, and other applicable uses. The PRA will get 52.79 hectares net saleable area as land share for the national government. The Manila City LGU shall likewise get a land share of 35.20 hectares net saleable area and 125.70 hectares for roads and open spaces.

Under the PRA's Performance Scorecard for CY 2022, the Agency targeted the 100% completion of the deliverables based on the clearance issued by PRA relative to the site investigation of the PRA Board approved Designated Quarry Area of the project. As an activity prior DEOA implementation, the target pertained to the investigation of the area issued with Designated Quarry Permit (DQP), subject for sand extraction for the project. PRA's responsibility is to conduct site investigation on the DQP.

3 out of 4 deliverables based on the Work Program were accomplished in 2022. These are the issuance of clearance to conduct soil investigation, PRA Board approval of

the issuance of DEOA, and execution of the DEOA. However, the remaining deliverable, pertaining to the issuance of the DEP, was not accomplished. Pending the proponent's submission of the DEP requirements, said deliverable shall be carried over to the next year. Way forward, once the DEP is issued and the dredging activities commence, PRA shall monitor the sand extraction as part of the implementation of the DEOA for this project.

Furthermore, PRA consistently followed up the proponent's submission of the pre-construction plans and DED. Eventually the Agency reviewed of the same. However, PRA's final review and approval of the plans and DED, are pending due to the proponent's inability to comply with the submission of the final pre-reclamation plans based on the project's final landform configuration concerning the amended Environmental Compliant Certificate. Absent said submission, the PRA cannot pursue with its final review and approval. The proponent's non-submission, which is beyond PRA's control, hinders the Agency's accomplishment of its final target for the measure. Regardless, PRA was able to partially assess the DED, subject to further evaluation once the proponent complies with the final reclamation plans and drawings vis-a-vis the updated design report. Accordingly, the PRA coordinated this concern with the proponent through an email dated August 11, 2022, requesting the latter to submit the plans in PRA's prescribed title block for approval.

In the course of the compliance period, the proponent coordinated with PRA regarding the land sharing and greenspace requirements in August 2022. As a result, PRA addressed the concern in a letter dated October 2, 2022, granting the project a clearance to utilize the easement portion of the reclamation for greenspace.

III. Formulation of Policy

In pursuit of the Agency's objective to implement clear and efficient reclamation guidelines and public estates development and management, PRA aimed to create a policy that prescribes the parameters and guidelines in the monitoring of the environmental aspect of the said projects.

PRA accomplished its target to publish the Board approved "Guidelines for Environmental Monitoring by PRA of Approved Reclamation Projects, Reclamation Components of Infrastructure Projects, and Infrastructure Development (Horizontal and Vertical on PRA-Approved Reclaimed Lands" in Manila Bulletin on November 11, 2022, and filed the same with the Office of the National Administrative Register (ONAR) on November 3, 2022.

The policy defines the procedures and complaints mechanism in the environmental monitoring activities of the Agency.

IV. Disposition of Unlawfully Reclaimed Lands

As part of its strategy to increase revenue and be a major contributor of income to the national government, PRA continues to increase its inventory of marketable land assets by securing land shares from illegally reclaimed areas pursuant to PRA AO Nos. 2005-1 and 2008-3.

For CY 2022, PRA achieved its target to approve ten (10) unique sites for special registration and/or forfeiture, to wit:

14.1024-has. Baybay City RL	PRA Board Reso. No. 5520
7.1924-has. Mr. Benedicto RL	PRA Board Reso. No. 5533
22-has. Coron Phase RL	PRA Board Reso. No. 5541
0.09-has. Mr. Dela Calzada RL	PRA Board Reso. No. 5542
1.8645-has. Mr. Rojas RL	PRA Board Reso. No. 5543
9.6886-has. Mr. Ignacio RL	PRA Board Reso. No. 5545
7.5889-has. Limay LGU RL	RA Board Reso. No. 5580
0.5521-has. Bayabas CDO RL	PRA Board Reso. No. 5581
1.2-has. DPWH Cruise Ship RL	PRA Board Reso. No. 5582
1.0847-has. Erwin C. Wee RL	PRA Board Reso. No. 5620

PRA likewise was able to endorse to the Department of Environment and Natural Resources (DENR) 5 out of 10 sites for issuance of Presidential Proclamation. These sites are:

Opao, Mandaue RL	Endorsed on March 8, 2022
EWCL RL	Endorsed on June 24, 2022
Palombato, Bogo City, Cebu	
Pasay 265-Has. Reclamation Project Phase I	Endorsed on April 5, 2022
Pasay 265-Has. Reclamation Project Phase II	Endorsed on October 20, 2022

V. Coastal Defense Strategy for Vulnerable Areas

Following the PRA's assistance in the previous years to local government units of Tacloban City, Municipality of Palo, Leyte, Bislig City, Surigao City, and Municipality of Virac in the formulation of their respective coastal protection strategies, these initiatives were aimed to be likewise replicated to the other identified areas vulnerable to storm surges and coastal flooding.

In 2022, PRA initiated the proposal of the formulation of a Coastal Management Strategy (CMS) to the Municipality of Catarman, Northern Samar. On February 23, 2022, the proposed Expression of Collaboration was endorsed to the LGU's Sangguniang Bayan for their consideration. Since then, PRA has been keen in following up from the LGU their positive feedback regarding the Agency's proposal through constant communication and coordination. On July 12-15, 2022, PRA representatives conducted an ocular in Catarman, Allen, and Laoang, Northern Samar, and again personally sought the LGU's response regarding the proposed collaboration. Despite PRA's efforts to secure partnership with target LGUs for the proposed Coastal Management Strategy (CMS), the LGU did not exhibit any favorable response. In fact, the LGU focal persons communicated to PRA that the delay is primarily due to the change in the membership of the Sangguniang Bayan, and the new members are still catching up with the carried over proposals from the previous members.

While the proposed CMS is finding its way towards consideration in the above-mentioned municipality, PRA accomplished its other target to secure approval from the

LGU of the Municipality of Baras, Catanduanes for the PRA-endorsed CMS. Through Sangguniang Bayan Resolution No. 200-2022, the LGU adopted the PRA-proposed CMS, thus, adding to the Agency's roster of completely-assisted vulnerable areas.

VI. Infrastructure Projects: Maintenance and Timely Repair of Roads in President Diosdado Macapagal Boulevard (PDMB), ASEAN Avenue, and J.W. Diokno Boulevard

Resulting from the Procurement Agent Agreement entered into by PRA with the Department of Public Works and Highway (DPWH)-NCR in 2021, the consultancy services for the formulation of the DED for the rehabilitation and construction of PRA roads was awarded to E.H. Sison Engineers, Co. on July 18, 2022. The said formulation of the DED is ongoing with the consultant's submission of an initial version of the DED on January 4, 2023. Way forward, the PRA shall discuss with its procurement partner and the consultant the major issues that it found in the initial version of the design as well as in the cost estimates.

VII. Re-development of Coastal Plaza Condominium Project (CPCP)

PRA accomplished 92% of the deliverables for CY 2022 based on the CPCP business plan approved by the PRA Board on December 14, 2021. Forming part of its accomplishments are the completed deliverables, to wit:

1. DHSUD approval of the Alteration of Site Development Plan on March 9, 2022;
2. Filing of the application for issuance of segregated titles with the Registry of Deeds (RD) on March 31, 2022;
3. Securing new Transfer Certificate of Titles from RD on June 8, 2022;
4. Preparation of the proposed amendment of Master Deed of Restrictions;
5. Filing of application for the Amendment of Master Deed with Declaration of Restrictions and Certificate of Registration with the DHSUD on June 29, 2022;
6. Formation of the Condominium Corporation by the registration of the condominium corporation with changed name "Las Pinas Coastal Plaza Condominium Corporation" with the Securities and Exchange Commission (SEC) on September 30, 2022; and
7. Securing of the necessary documents for the application of the Certificate of Project Completion; Inspection of CPCP by DHSUD conducted on December 2, 2022.

However, the change in the name of the condominium corporation following its SEC registration necessitates further amendment of the Amended Master Deed with Declaration of Restrictions (AMDDR). The further amendment requires PRA Board approval and affected the timetable of securing a Certified True Copy (CTC) of the AMDDR, a required document among others for submission to the DHSUD in order to obtain Certificate of Project Completion. In view of the pendency of the CTC of the AMDDR, the PRA's filing for the Certificate of Project Completion is halted, resulting to the non-accomplishment of its last deliverable for 2022.

VIII. Percentage of Satisfied Customers/Stakeholders

The PRA's Customer Satisfaction Survey (CSS) project for CY 2022 is approaching its final phase as the conduct of the survey ends on January 31, 2023. The process commenced upon the execution of the contract with the Development Academy of the Philippines (DAP) on December 23, 2022. The slight delay in the date of execution of the contract was attributable to the prohibition of new contracts by virtue of Office of the President (OP) Memorandum Circular No. 3, series of 2022, issued July 27, 2022. It was only on October 25, 2022 that the OP revoked said prohibition.

Despite carrying over the conduct of the survey on January 2023, the timeline of the conduct of the CSS project is still in accordance with the Governance Commission for GOCCs' (GCG) enhanced standard methodology for the conduct of the CSS. As stipulated therein, the conduct of the survey is allowed until January of the succeeding year and that the final report of which shall be made available by March of said year. In view of this stipulation, the CSS Final Report is projected to be available not later than March 2023.

IX. Percentage of Employees Meeting Required Competencies

After successfully improving the organization competency level in 2021, PRA targeted the further improvement the competency level of its employees. The Agency once again conducted a competency assessment in 2022, projecting an improvement in the competency level of its employees after the provision of training interventions to address the competency gaps identified in the competency assessment conducted in the previous year. As of date, data gathering and calibration of ratings were being done after the competency examinations were administered in the last quarter of 2022. The final report for the assessment shall be available in the first quarter of 2023.

SM 12: Improve Processes to Quality Management System

The PRA accomplished its target to pass the 1st Surveillance Audit conducted by the SOCOTEC on October 28, 2022, thus maintaining its recertification under the ISO 9001:2015. The Certificate is valid until 7 November 2024.