

Targets and Accomplishments (as of 30 December 2021)

I. Financial Accomplishments

In its Performance Scorecard for 2021, the PRA targeted to generate a net income after tax of PhP541 million. By the end of the year, the Agency has generated a net income after tax of PhP515 million.

By 30 December 2021, the PRA has generated a gross revenue of PhP1,121,273,316.34 and a net income of Ph406,149,041.79. The Agency remitted PhP2,204,501,707.58 to the Bureau of Treasury as dividends for the National Government covering the Fiscal Year 2021 net income. Moreover, for FY 2021, a total of PhP451,343,795.20 taxes were paid to the Bureau of Internal Revenue.

II. Major Reclamation Projects

As the national government's authority in land reclamation, the Agency continues its efforts to regulate environmentally sustainable and resilient reclaimed lands in pursuit of our nation's development goals.

The **Pasay Harbor City Reclamation Project** is a proposed project of Pasay City LGU in joint venture with Pasay Harbor City Corporation which will consist of two (2) islands with an area of 210 hectares and 55 hectares. Located within Barangay 76, Zone 10, it will cover a total of 265 hectares of foreshore and offshore areas of the said city. It is intended to be developed for mixed-uses of residential and commercial spaces with integrated tourism, port facilities for cruise ships, and theme parks allocation. The national government, through PRA, is expected to get 33.39 hectares net saleable area. The Pasay City LGU will get 22.26 hectares net saleable area while 79.50 hectares are allocated for roads and open spaces.

Following the issuance of Notice to Mobilize (NTM) and Notice to Commence Actual Reclamation Works (NTCARW) for the implementation of the reclamation project on 05 November 2020, the PRA reviewed the revised Detailed Engineering Design (DED) and pre-construction plans and documents submitted by the proponent in 2021, the results of which were already transmitted back to the LGU. The PRA Board likewise approved the Dredging Extraction Operations Agreement (DEOA) for the project on 14 September 2021. Monitoring of project mobilization activities was regularly conducted at the reclamation area and it was noted that access channeling works and dumping the dredged materials at the designated spoil site were already undertaken, which are crucial activities prior to the actual reclamation works.

The Pasay Reclamation Project – 300 hectares and Pasay Reclamation Project – 90 hectares consists of two adjacent areas located across Central Business Park IA or the Mall of Asia Complex, the Financial Center Area, and the Cultural Center of the Philippines. A project proposed by the Pasay City LGU in joint venture with SM Prime Holdings Inc., it is intended for mixed-use commercial, residential, institutional centers, and tourism estates. The government will obtain a total land share of 138.60 hectares from the project; 93 hectares of which will be allocated to non-saleable use of roads and open spaces (ROS), while the 45.60 hectares will be the net saleable area for PRA. The Pasay City LGU will likewise get a land share of 30.24 hectares net saleable area.

This project forms part of the Agency's commitment to the GCG for its annual performance scorecard for 2021, with the target of 100% completion of the 2021 deliverables per project timeline. From its issuance of a Notice to Mobilize (NTM) and Notice to Commence Actual Reclamation Works (NTCARW) for the implementation of the reclamation project on 05 November 2020, review and evaluation of the pre-construction plans and documents, as well as the correspondences to the proponents for the results of such review and further revisions, were made by the Agency in 2021. The Evaluation of the pre-construction plans and documents was finalized on 20 December 2021. Concurrently, monitoring of the project mobilization activities were likewise regularly conducted at the reclamation area.

The Navotas Coastal Bay Reclamation and Development Project is intended for self-contained mixed-use community with industrial, commercial, institutional, residential areas, and likewise an area suitable for port and port-related activities and tourism-related facilities. This is a joint venture project of the City of Navotas and Argonbay Construction Company Inc. The first (1st) phase of the project is comprised of 576.70 hectares, while the second (2nd) phase of the project covers an area of 73.30 hectares. The PRA shall obtain 97.50 hectares as its land share in the two (2) phases of this project. The project was already issued a conditional Notice to Proceed, after obtaining Area Clearance and Environmental Compliance Certificate (ECC) from the Department of Environment and Natural Resources (DENR).

This project likewise forms part of the Agency's commitment to the GCG for its annual performance scorecard for 2021, with the target of 100% Completion of the 2021 deliverables per project timeline. In 2021, PRA's review and evaluation of the pre-construction plans and documents were made by the Agency. It was recommended that the detailed engineering design and pre-construction requirements shall cover both Phases 1 and 2 of the project, hence, revisions of the plans and documents were communicated to the proponent. Awaiting the proponent's submission of the complete revised technical plans and documents to further review the same, the PRA concurrently conducted monitoring of project mobilization activities in the area. In third (3rd) quarter,

it was found that the site was clear from obstructions and an access road was constructed at the periphery of the project boundary, which is a crucial activity prior to the actual reclamation works. Further project monitoring was conducted in fourth (4th) quarter and no other reclamation activity was observed but the ongoing construction of box culvert.

The **Manila Solar City Project** is a project of the consortium of Manila City LGU and Manila Goldcoast Development Corporation (the “Consortium”). The proposal covers 148 hectares of reclaimed land intended for mixed-use development located within the jurisdiction of Manila City along Roxas Boulevard from the PICC / CCP Complex up to the alignment of Remedios Street and 1500 meters westward Manila Bay. From this project, the national government, through PRA, shall get a land share of 30.52 hectares net saleable area. The Manila City LGU’s land share will be 5 hectares net saleable area and 29.60 hectares for ROS. The ROS shall be titled in the name of the Manila City LGU for the latter to own, possess and administer the same. The LGU shall ensure that these are utilized in accordance with the Approved Development Plan. Any additional area that may be needed for ROS shall be the sole account of the Consortium.

On 23 February 2021, the proponents of the Manila Solar City Reclamation Project was issued a Notice to Mobilize (NTM) and Notice to Commence Actual Reclamation Works (NTCARW) for the implementation of the reclamation project, by virtue of the Memorandum from the Office of the President through the Executive Secretary dated February 18, 2021 interposing no objection on the issuance of the said NTM and NTCARW. On 01 December 2021, a Notice to Mobilize (NTM) and Notice to Commence Actual Reclamation Works (NTCARW) on portions not affected by the amendment of its Environmental Clearance Certificate (ECC), subject to conditions, were also issued.

The **Manila Horizon Reclamation Project** is a 419-hectare reclamation project proposed by Manila City LGU in joint venture with JBros Construction Corporation. It will consist of three (3) islands to be located about 3.8 kilometers west of the intersection of Quirino Avenue and Roxas Boulevard. It is envisioned as a self-contained mixed-use community with commercial, institutional, and residential areas, an area suitable for port and port-related facilities, marina and tourism-related facilities, and other applicable uses. The project was issued a conditional Notice to Proceed on 13 December 2019, after obtaining Area Clearance and ECC from the DENR. The PRA will get 52.79 hectares net saleable area as land share for the national government. The Manila City LGU shall likewise get a land share of 35.20 hectares net saleable area and 125.70 hectares for ROS.

The project was endorsed to the Office of the President on 07 December 2020 for the issuance of NTM and NTCARW and is still for processing of clearance with the Office of the President for the issuance of said notices.

The **Manila Waterfront City Reclamation Project** comprises 318 hectares of reclamation likewise proposed by Manila City LGU in joint venture with Waterfront Manila Premier Development Inc. The project will be located at the back or to the west of Quirino Grandstand in Luneta Park. It is envisioned to be a self-contained mixed-use community. The project was already issued a conditional Notice to Proceed, after obtaining Area Clearance and ECC from the DENR. PRA share of the project will be 40.07 hectares of net saleable area while Manila City LGU shall have 26.71 hectares net saleable area and 95.40 hectares for ROS.

On 01 December 2021, the proponents of the project was issued a Notice to Mobilize (NTM) and Notice to Commence Actual Reclamation Works (NTCARW) for the implementation of the reclamation project, by virtue of the Memorandum from the Office of the President through the Executive Secretary dated 23 November 2021 interposing no objection on the issuance of the said NTM and NTCARW.

The **Batangas Reclamation Project** forms part of the Agency's commitment to the GCG for its annual performance scorecard for 2021, with the target of 100% Completion of the 2021 deliverables per project timeline. The PRA is awaiting the proponent's submission of the revised pre-construction plans and documents after the Agency completed its preliminary review and evaluation with findings and recommendations. Meanwhile, the Agency concurrently conducted monitoring of project mobilization activities in the area. On 12 March 2021, the technical staff, together with representatives from the Department of Energy (DOE) and the proponent, conducted ground investigation for purposes of delineating the gas pipe alignment from the reclamation coverage. As a result of the investigation, the PRA is still awaiting the proponent's submission of the updated project layout. The PRA continued to coordinate with the proponent and the DOE for the settlement of the conflict on the alignment of the natural gas pipeline passing thru the project site. Concurrently, project mobilization activities in the area were continuously monitored and found that no reclamation activity was initiated in the year.

III. Government Seabed Quarry Permit (GSQP) for Leyte-Biliran and Malapascua, Cebu; Maasin of Leyte for Marine Sand Quarry

One of PRA's strategies to increase the number of environmentally sound buildable areas for development is securing GSQP for various sites for marine sand quarry. To implement such, the project shall be executed through a government-to-government arrangement with the DENR_MGB National Mapping and Resource Information Authority (NAMRIA). To facilitate the same, the PRA's target in its CY 2021 performance scorecard is the Agency's concurrence on the final report of the DENR-MGB on the geo-scientific survey/investigation for Biliran, Leyte and Malapascua, Cebu Sites.

The PRA management exerted with due diligence the necessary efforts to secure the signed IA within the year. Several coordination and correspondences were made before the DENR-MGB officers, but due to challenges with the latter's priority concerns and budget constraints, the agreement between the parties were stalled. The PRA management is closely communicating with the NAMRIA for the execution of the agreement in the next year.

IV. Formulation of Policies

In pursuit of the Agency's objective to implement clear and efficient reclamation guidelines and public estates development and management, PRA aimed to create a policy that prescribes the parameters and guidelines in the monitoring of the environmental aspect of the said projects. The policy shall also define the procedures and complaints mechanism in the environmental monitoring activities of the Agency. Forming part of the performance scorecard for 2021, the target was the publication of the Board-approved **Environmental Monitoring Guidelines** in newspapers of general circulation and its filing with the Office of the National Administrative Register (ONAR). After conducting studies and research, the PRA management drafted the said policy which was deliberated on and reviewed by the units. By the end of the year, in line with the new requirement of stakeholders' consultation by the Authority on Anti-Red Tape (ARTA), the PRA management has already prepared its stakeholders' list.

Meanwhile, the PRA was able to successfully formulate and publish the following new policies and guidelines in 2021:

- a) **Rules and Procedure for the Forfeiture of Unauthorized and Illegal Reclamations through Titling under the name of the PRA**; published in the Philippine Daily Inquirer and filed with ONAR on 01 March 2021;
- b) **Policies and Guidelines Governing the Social Environment Fund (SEF) Collected from Reclamation Projects**; and published in The Manila Times and filed with the ONAR on 18 June 2021; and
- c) **Interim Use of Illegal/Unauthorized Reclaimed Lands Pending Issuance of the Titling of the Land in the name of the Republic of the Philippines through the PRA**; published in The Manila Times and filed with the ONAR on 16 September 2021

V. Disposition of Unlawfully Reclaimed Areas

As part of its strategy to increase revenue and be a major contributor of income to the national government, PRA continues to increase its inventory of marketable land assets

by securing land shares from illegally reclaimed areas pursuant to PRA AO Nos. 2005-1 and 2008-3. In 2021, the PRA targeted to endorse ten (10) sites to the Department of Environment and Natural Resources (DENR) for issuance of presidential proclamation for alienability and disposability of said area in favor of PRA. However, due to the travel restrictions and quarantine protocols in most government agencies brought about by the COVID-19 pandemic which greatly delayed the securing of appropriate preliminary documents and the conduct of the necessary preliminary activities required under the AO 2018-14, the PRA were only able to approve two (2) sites for regularization by the end of the year.

VI. Coastal Protection Initiatives

Following the PRA's assistance in the previous years to local government units of Tacloban City, Municipality of Palo, Leyte, Bislig City and Surigao City, in the formulation of their respective coastal protection strategies, these initiatives was aimed to be likewise replicated to the other identified areas vulnerable to storm surges and coastal flooding.

In 2021, the Agency's target was to secure approval from the LGU of Baras, Catanduanes for the Coastal Protection Strategy endorsed by PRA and its partners. The initiative in the area commenced when the Municipality of Baras requested PRA's assistance, which was timely considering that the Province of Catanduanes is along the path frequently visited by typhoons. With the execution of the Expression of Collaboration (EOC) with the municipality in 2020, the PRA conducted various preliminary activities in 2021.

Site inspections, environmental scanning, verification and validation of secondary data, and the conduct of stakeholders meeting were conducted on 9-16 May 2021. Various workshops were likewise conducted on 4-21 June 2021. By the 3rd and 4th quarter of the year, the Catanduanes Roadmap Report (Scoping Mission Report) was finalized and presented to various stakeholders and eventually to the LGU. Further, the initial draft framework and Coastal Management Strategy was drafted and prepared.

Concurrently, the PRA has started the same initiatives in the Municipality of Virac, Catanduanes. On 28 June 2021, the EOC between PRA and the LGU of Virac was signed.

VII. Infrastructure Projects: Maintenance and Timely Repair of Roads in President Diosdado Macapagal Boulevard (PDMB), ASEAN Avenue, and J.W. Diokno Boulevard

The Agency is continuously performing the necessary actions to complete its project on road rehabilitation, maintenance and timely repair of roads and other infrastructure. The goal of the PRA is to acquire consultancy services for the Detailed Engineering Design

(DED) of the actual civil works of the rehabilitation of the three (3) roads. In 2021, the Agency targeted 100% completion of soil foundation study and the DED. In view of the failed biddings due to lack of bidders in the previous years, the PRA Board, upon the recommendation of the management based on its studies, approved the Procurement Agent Agreement with the Department of Public Works and Highways (DPWH) in undertaking the project on 18 February 2021. A series of preliminary documentary works were conducted, including the approval of the Approved Budget for the Contract and Terms of Reference of the consultancy services to be procured by the DPWH. After a series of review, the Memorandum of Agreement with the DPWH was approved by the PRA Board on 21 October 2021.

Meanwhile, another target by the Agency is the 100% completion of road repair/maintenance works of other PRA roads. The same was done through negotiated procurement and the contract with the winning bidder was executed on 13 July 2021. Finally, this target was accomplished as 100% of the road repair works were successfully completed on 15 September 2021.

VIII. Re-development of Coastal Plaza Condominium Project (CPCP)

The PRA continues its efforts to re-develop its Coastal Plaza Condominium Project (CPCP). In line with the Board-approved business plan and implementing strategy for this initiative in 2020, the PRA's target for 2021 is the publication of public bidding for the disposition of free areas. The PRA was able to secure the required documentations for the application for the Alteration of the Site Development Plan (ASDP) and submit the same to the Department of Human Settlements & Urban Development (DHSUD) on 07 July 2021. However, DHSUD required further documentary submissions which were being complied with by the Agency. Moreover, the terms for the lease of the CPCP was already drafted and prepared pending submission for approval due to delays in the DHSUD's approval of the ASDP. In consideration of the forgoing, the PRA Board approved the revised project timeline on 14 December 2021.

IX. Quality Management System

The PRA has gone a milestone in its regular strategy and operations review and process re-engineering by adopting a quality management system. The PRA Quality Management System (QMS) defines and clarifies policies, systems and procedures, in conformance with the ISO 9001:2015 Standard, aligned with the Agency's strategic direction. Following the three-year certification of the Agency's QMS under the ISO 9001:2015 Standard, the PRA was successful in achieving its 2021 target to obtain recertification under the same standard.

X. Competency Assessment of PRA Employees

After the successful establishment of a competency baseline of its employees in 2018, the PRA targeted the improvement of its competency baseline in 2021. In the same year, appropriate trainings and interventions were provided to the employees to address the identified competency gaps. The PRA likewise contracted the technical assistance of the Development Academy of the Philippines (DAP) to conduct the re-assessment of the PRA employees. By the end of the year, the Agency was completing the re-assessment activities and the result of which shall be generated thereafter to determine the improvement of the PRA's competency baseline.

XI. Stakeholders' Satisfaction

The PRA is committed to the needs of our stakeholders vis-à-vis the quality of our services and delivery of our functions, hence, the Agency contracted DAP to facilitate and conduct the survey. In 2021, the PRA successfully achieved its target when the survey generated a satisfaction rating of 90.54% satisfaction from the Agency's stakeholders.