

Targets and Accomplishments (as of 30 December 2020)

I. Financial Accomplishments

In its Performance Scorecard for 2020, the PRA targeted to generate a net income after tax of PhP 874 Million. By the end of the year, the Agency has generated a financial income of PhP 3.3 Billion.

By 30 December 2020, the PRA has generated a gross revenue of PhP 4.714 Billion and a net income of PhP 3.295 Billion. The Agency remitted PhP 4.402 Billion to the Bureau of Treasury as dividends for the National Government covering the Fiscal Years 2019 and 2020 net income. Advance dividends were remitted to contribute to the National Government to mitigate the impact of COVID-19. Moreover, for FY 2020, a total of PhP1.992 Billion taxes were paid to the Bureau of Internal Revenue.

II. Major Reclamation Projects

As the national government's authority in land reclamation, the Agency continues its efforts to regulate environmentally sustainable reclaimed lands in pursuit of our nation's development goals.

The **Pasay Harbor City Reclamation Project** is a proposed project of Pasay City LGU in joint venture with Pasay Harbor City Corporation which will consist of two (2) islands with an area of 210 hectares and 55 hectares. Located within Barangay 76, Zone 10, it will cover a total of 265 hectares of foreshore and offshore areas of the said city. It is intended to be developed for mixed-uses of residential and commercial spaces with integrated tourism, port facilities for cruise ships, and theme parks allocation. The national government, through PRA, is expected to get 33.39 hectares net saleable area. The Pasay City LGU will get 22.26 hectares net saleable area while 79.50 hectares are allocated for roads and open spaces.

On 05 November 2020, the Pasay City LGU and its Joint Venture Partner was issued a Notice to Mobilize (NTM) and Notice to Commence Actual Reclamation Works (NTCARW) for the implementation of the reclamation project, by virtue of the Memorandum from the Office of the President through the Executive Secretary dated 30 October 2020 interposing no objection on the issuance of the said NTM and NTCARW. The proponent is required to pay the second tranche initial payments equivalent to 10% of the Regulatory Fee amounting to PhP 310,156,000.00 and 90% balance of the SEF amounting to PhP 524,700,000.00 within 90 working days from receipt of the NTM and NTCARW.

The **Pasay Reclamation Project – 300 hectares** and **Pasay Reclamation Project – 60 hectares** are both proposed by the Pasay City LGU in joint venture with SM Prime Holdings Inc. The adjacent projects will be located across Central Business Park IA or the Mall of Asia Complex, the Financial Center Area, and the Cultural Center of the Philippines. They are intended for mixed-use commercial, residential, institutional centers and tourism estates. The government will obtain a total land share of 108.60 hectares from the two projects; 63 hectares of which will be allocated to roads and open spaces (ROS) and 45.60 hectares will be the net saleable area for PRA. The Pasay City LGU will likewise get a land share of 30.24 hectares net saleable area.

This project likewise forms part of the Agency's commitment to the GCG for its annual performance scorecard for 2020, with the target of PRA's issuance of Notice to Proceed/Notice to Mobilize. On 05 November 2020, the Pasay City LGU, along with its joint venture partner, was issued a Notice to Mobilize (NTM) and Notice to Commence Actual Reclamation Works (NTCARW) for the implementation of the reclamation project, by virtue of the Memorandum from the Office of the President through the Executive Secretary dated 30 October 2020 interposing no objection on the issuance of the said NTM and NTCARW. The proponent is required to pay the remaining 80% balance of the SEF amounting to PhP 431,200,000.00 within 90 working days from receipt of the NTM and NTCARW. As of the end of 2020, the PRA management has already completed the preliminary review/evaluation of the Detailed Engineering Design submitted by the proponent.

The **Navotas Coastal Bay Reclamation and Development Project** is intended for self-contained mixed-use community with industrial, commercial, institutional, residential areas, and likewise an area suitable for port and port-related activities and tourism-related facilities. This is a joint venture project of the City of Navotas and Argonbay Construction Company Inc. The first (1st) phase of the project is comprised of 576.70 hectares, while the second (2nd) phase of the project covers an area of 73.30 hectares. The PRA shall obtain 97.50 hectares as its land share in the two (2) phases of this project. The project was already issued a conditional Notice to Proceed, after obtaining Area Clearance and Environmental Compliance Certificate (ECC) from the Department of Environment and Natural Resources (DENR).

This project likewise forms part of the Agency's commitment to the GCG for its annual performance scorecard for 2020, with the target of PRA's initial/preliminary review/evaluation of the preconstruction documents. On August 24, 2020, the PRA received the pre-construction plans and documents from the proponent for the 2nd phase of the project. The PRA management has completed the preliminary review and evaluation of said documents. The proponents shall then finalize the documents based on PRA evaluation.

The **Manila Solar City Project** is a project of the consortium of Manila City LGU and Manila Goldcoast Development Corporation (the "Consortium"). The proposal covers 148 hectares of reclaimed land intended for mixed-use development located within the jurisdiction of Manila City along Roxas Boulevard from the PICC / CCP Complex up to the alignment of Remedios Street and 1500 meters westward Manila Bay. The project was already issued a conditional Notice to Proceed, after obtaining Area Clearance and Environmental Compliance Certificate (ECC) from the Department of Environment and Natural Resources (DENR). From this project, the national government, through PRA, shall get a land share of 30.52 hectares net saleable area. The Manila City LGU's land share will be 5 hectares net saleable area and 29.60 hectares for ROS. The ROS shall be titled in the name of the Manila City LGU for the latter to own, possess and administer the same. The LGU shall ensure that these are utilized in accordance with the Approved Development Plan. Any additional area that may be needed for ROS shall be the sole account of the Consortium.

The project was endorsed to the Office of the President on 07 December 2020 for the issuance of NTM and NTCARW. After issuance of the said notices, the proponent shall be required to pay the remaining 80% SEF amounting to PhP 178,507,748.80.

The **Manila Horizon Reclamation Project** is a 419-hectare reclamation project proposed by Manila City LGU in joint venture with JBros Construction Corporation. It will consist of three (3) islands to be located about 3.8 kilometers west of the intersection of Quirino Avenue and Roxas Boulevard. It is envisioned as a self-contained mixed-use community with commercial, institutional, and residential areas, an area suitable for port and port-related facilities, marina and tourism-related facilities, and other applicable uses. The project was already issued a conditional Notice to Proceed, after obtaining Area Clearance and ECC from the DENR. The PRA will get 52.79 hectares net saleable area as land share for the national government. The Manila City LGU shall likewise get a land share of 35.20 hectares net saleable area and 125.70 hectares for ROS.

The project was endorsed to the Office of the President on 07 December 2020 for the issuance of NTM and NTCARW. After issuance of the said notices, the proponent shall be required to pay the second tranche initial payments equivalent to 50% of the 20% Initial Regulatory Fee amounting to PhP 313,600,000.00 and 90% balance of the SEF amounting to PhP 504,000,000.00

The **Manila Waterfront City Reclamation Project** comprises 318 hectares of reclamation likewise proposed by Manila City LGU in joint venture with Waterfront Manila Premier Development Inc. The project will be located at the back or to the west of Quirino Grandstand in Luneta Park. It is envisioned to be a self-contained mixed-use community. The project was already issued a conditional Notice to Proceed, after

obtaining Area Clearance and ECC from the DENR. PRA share of the project will be 40.07 hectares of net saleable area while Manila City LGU shall have 26.71 hectares net saleable area and 95.40 hectares for ROS.

The project was endorsed to the Office of the President on 07 December 2020 for the issuance of NTM and NTCARW. After issuance of the said notices, the proponent shall be required to pay the second tranche initial payments equivalent to 50% of the 20% Initial Regulatory Fee amounting to PhP 272,581,302.07 and 90% balance of the SEF amounting to PhP 461,133,781.70.

III. Other Reclamation Projects

Manila North Harbor Reclamation Project

This is a completed project. The PRA Reclamation Department is tasked to monitor the project. The involvement of Environmental Management Department has ceased because the Multipartite Monitoring Team (MMT) has been restructured.

Bacolod Reclamation Project

A completed reclamation project, it is currently awaiting closure documentation. The PRA Reclamation Department is involved in the Committee tasked to issue the certificates of completion and acceptance.

Aklan Beach Zone Restoration and Protection / Marina Development Project

A completed reclamation project, it is currently awaiting closure documentation including titling for the 2.6 has. reclamation.

JG Summit Site Development, Reclamation, and Jetty Project

Located in Batangas City, this on-going 12.85-hectare project is being monitored by the PRA with regard to the proponent's compliance with the conditions of the project's ECC.

Batangas Reclamation Project

A target of the Agency as its commitment to the GCG for its annual performance scorecard for 2020 is PRA's review/evaluation and approval of the submitted preconstruction documents as pre-conditions to the Notice to Proceed issued to the proponent. At the end of the year, the PRA management has completed the preliminary review/evaluation of the preconstruction plans and documents submitted by the proponent.

BASECO Reclamation Project

Preliminary studies for this project was terminated by the PRA Board. It will now be under regular reclamation project.

Mactan Cebu Ocean City

(formerly Mactan North Reclamation and Development Project)

The project is for issuance of the NTP. The civil case with injunction against PRA pending with Regional Trial Court - Makati City has been dismissed. Currently, the PRA is awaiting for further actions from the proponent of the project.

Mabini Reclamation Project

A completed reclamation project, it is currently awaiting closure documentation. Seoil will not pursue the additional one (1) hectare reclamation as advised by PRA but instead, Seoil applied for Foreshore Lease Agreement (FLA) with the DENR.

IV. Government Seabed Quarry Permit (GSQP) for Leyte-Biliran and Malapascua, Cebu; Maasin of Leyte for Marine Sand Quarry

One of PRA's strategies to increase the number of environmentally sound buildable areas for development is the securing of the GSQP for various sites for marine sand quarry. To implement such, the project shall be executed through a government-to-government arrangement with the National Mapping and Resource Information Authority (NAMRIA). To facilitate the same, the PRA targeted the execution of the Implementing Agreement (IA) with NAMRIA for two (2) sites, particularly Biliran, Leyte and Malapascua, Cebu. The PRA management exerted with due diligence the necessary efforts to secure the signed IA within the year. Several coordination and correspondences were made before the NAMRIA officers, but due to the factors brought about by the precautionary measures and travel restrictions in line with the pandemic, the agreement between the parties were stalled. The PRA management is closely communicating with the NAMRIA for the execution of the agreement in the next year.

III. Formulation of Utilization Guidelines on the Social Environmental Fund (SEF)

In pursuit of the Agency's objective to implement clear and efficient reclamation guidelines and public estates development and management, PRA aimed to create a framework that would guide and regulate the Agency's operational use of the funds sourced from portions of reclamation costs to sponsor environmental protection and enhancement projects. Hence, for CY 2020, PRA commenced the creation of the Utilization Guidelines on the Social Environmental Fund (SEF). The initial target of the PRA for this matter is the publication of the Board-approved policy in newspapers of general circulation and its filing with the University of the Philippines (UP) Law Center. After conducting studies and research on the proposed policy, the PRA management is still undergoing discussions and deliberations on the draft policy.

V. Disposition of Unlawfully Reclaimed Areas

As part of its strategy to increase revenue and be a major contributor of income to the national government, PRA continues to increase its inventory of marketable land assets by securing land shares from illegally reclaimed areas pursuant to PRA AO Nos. 2005-1 and 2008-3. In 2020, the PRA targeted to endorse ten (10) sites to the Department of Environment and Natural Resources (DENR) for issuance of presidential proclamation for alienability and disposability of said area in favor of PRA. However, due to the travel restrictions and quarantine protocols in most government agencies brought about by the COVID-19 pandemic which greatly delayed the conduct of the necessary preliminary activities required under the AO 2018-14, the PRA management were only able to obtain the PRA Board approval of the endorsement to the DENR of four (4) sites, with an aggregate area of 63,752 sq.m., for the issuance of presidential proclamation. Two (2) of these sites, with an aggregate area of 16, 128 sq.m., were endorsed to the DENR for the issuance of the presidential proclamation. Said sites are located in Brgy. Bolo, Municipality of Bauan, Batangas, and in Lanang, Davao.

VI. Coastal Protection Initiatives

The Agency successfully completed one of its salient projects, the science-based approach of beach forest rehabilitation and mangrove reforestation with livelihood assistance called One Resilient Team: Tacloban funded by the Global Resilience Partnership (GRP) in partnership with One Architecture, which piloted in the coastal areas of Tacloban City. The PRA also accomplished its objective to assist in the formulation of the Coastal Protection Master Plan (CPMP) for Tacloban City and the Municipality of Palo, Leyte where the respective local government units (LGUs) adopted and implemented the recommended non-structural strategies, one of which is the conversion of abandoned fishpond to mangrove plantation as part of their coastal protection strategy.

The PRA's coastal protection initiatives were aimed to be likewise replicated in other vulnerable areas outside the Yolanda-struck sites, especially the eastern seaboard of the country which was identified by various studies as the most vulnerable to storm surges and coastal flooding. the PRA management further identified the other areas most vulnerable to the impacts of climate change, and consequently, the PRA Board approved ten (10) priority LGUs that the PRA will assist in the formulation of their respective Coastal Protection Strategies. The PRA successfully tied up with the LGUs of Bislig City and Surigao City through an Expression of Collaboration to create Coastal Protection Master Plans (CPMPs) for the said cities under the close supervision and guidance of a Dutch Expert commissioned by the Netherlands Enterprise Agency (NEA-RVO). The CPMPs were consequently approved by the respective city councils and were adopted by

the LGUs. The PRA continues to coordinate with the two cities to undertake further actions with respect to the successfully crafted master plans.

In 2020, with its aim to extend its assistance to other areas, the PRA aimed to scale out the project to the provinces of Bulacan and Pampanga and thereby submitted a proposal to the GRP for possible funding opportunities, in coordination with the One Architecture. Further, the PRA commenced its preliminary activities to seal a partnership with the Municipalities of Virac and Baras in the Province of Catanduanes for the formulation of their respective Coastal Protection Strategies. The Municipality of Virac was the second among the ten (10) LGUs approved by PRA Board for the Agency to assist in the formulation of a coastal protection strategy. The inclusion of the Municipality of Baras was approved by the PRA Board in July 2020 when the Municipality requested assistance from PRA. It will be timely considering that the Province of Catanduanes is along the path frequently visited by typhoons and just the last quarter of this year (2020), the Province was devastated by Typhoons Quinta and Ulysses and the most destructive Super Typhoon Rolly. The formulation of the CPS will be in partnership with the team from the LGUs and local stakeholders who are more knowledgeable of the hazards in their community. Upon completion, the CPS will be submitted to the local councils of Virac and Baras for their adoption in their plans for development of their municipalities. This target shall be completed in 2021.

VII. Infrastructure Projects: Maintenance and Timely Repair of Roads in President Diosdado Macapagal Boulevard (PDMB), ASEAN Avenue, and J.W. Diokno Boulevard

The Agency is continuously performing the necessary actions to complete its project on road rehabilitation, maintenance and timely repair of roads and other infrastructure. The goal of the PRA is to acquire consultancy services for the Detailed Engineering Design (DED) of the actual civil works of the rehabilitation of the three (3) roads. In 2020, the Agency targeted the implementation of contract deliverables under the DED. Due to previous failed procurement of services due to lack of bidders to the project, the management conducted a market study and deemed that the project cost will require a 57% increase to match the new Terms of Reference (TOR) of the new bidding process. Since the percentage of increase in the project cost is beyond the allowable increase in the Procurement Law, the management recommended the cancellation of the previous procurement activities, which the PRA Board approved, and proceeded with a new set of bidding documents based on the market study. Consequently, upon the recommendation of the management based on its conduct of further study, the PRA Board approved the Agency-to-Agency scheme with the Department of Public Works and Highways (DPWH) in undertaking the project.

Meanwhile, in November 2020, the PRA, with the assistance of the DPWH Central Office and the DPWH NCR, completed immediate road repair activities for the northbound and southbound lanes of President Diosdado Macapagal Boulevard (PDMB) and J.W. Diokno Boulevard, as well as the eastbound and westbound lanes of ASEAN Avenue in Parañaque City covering a total of 1,623.22 square meters of road area, just in time before the onslaught of typhoon Ulysses in Metro Manila. The immediate remedial measures were undertaken in response to the need to prevent continuous distress and deterioration of the damaged pavements brought about by the rainy weather conditions and continuous passage of vehicles posing hazards and inconvenience to the stakeholders and motoring public.

VIII. Re-development of Coastal Plaza Condominium Project (CPCP)

The PRA continually reassesses better means to redevelop its Coastal Plaza Condominium Project (CPCP) through strategy formulation. The target for 2020 was to implement the deliverables under the Board-approved business plan. During the year, the PRA Board directed the modification of the implementation strategy in the CPCP business plan. After consultations with the Department of Human Settlements and Urban Development (formerly HLURB) were undertaken, several inputs were gathered that resulted in major revisions in the proposed business plan. In November 2020, the PRA Board approved (1) the business plan, including the implementation strategy and timetable of activities, (2) the alteration of the site development plan, (3) the consolidation/subdivision plan, and (4) the amendments to the Master Deed with Declaration of Restrictions.

IX. Quality Management System

The PRA has gone a milestone in its regular strategy and operations review and process re-engineering by adopting a quality management system. The PRA Quality Management System defines and clarifies policies, systems and procedures, in conformance with the ISO 9001:2015 Standard, aligned with the Agency's strategic direction.

The PRA maintained its certificate under the standard since its certification in 2018 as compliant to the ISO 9001:2015 Standard by the AJA Registrars, Inc. (now the SOCOTEC Certification International). The Agency achieved its 2020 target of passing the second (2) surveillance audit conducted by the same certifying body. PRA's certification shall be valid until 7 November 2021.

X. Competency Assessment of PRA Employees

After the successful establishment of a competency baseline of its employees, the PRA's objective is to develop a competency model which sets the framework for the employees'

exemplary performance. In 2020, the PRA targeted to improve the competency baseline of its employees. In September 2020, the Competency Assessment Results Workshop and Competency-Based Recruitment Workshop were conducted by the Development Academy of the Philippines (DAP). Further, Individually Sealed Competency Assessment Results were disseminated by the Human Resources and Management Division (HRMD) to the concerned employees. The discussion of the assessment results by and between the concerned employee and his/her superior is ongoing, which shall be the basis for the HRMD's action plan in creating and/or sourcing the appropriate trainings/interventions to address any competency gap/s.

XI. Stakeholders' Satisfaction

The PRA is committed to the needs of our stakeholders vis-à-vis the quality of our services and delivery of our functions.

In line with PRA's 2020 target to obtain a 90% satisfaction rating from its stakeholders, the Agency contracted the services of the Development Academy of the Philippines (DAP) to facilitate and conduct the survey. The respondents of which are stakeholders of the Agency including private corporations, local government units, and government agencies who are PRA's joint venture partners and PRA property lessees. Consistent with the Governance Commission for GOCCs (GCG) issuance of additional guidelines in the conduct of the CSS for 2020 in the GOCC sector dated 14 August 2020 allowing the conduct of the data gathering until January 2021, the PRA is currently closely coordinating with the DAP for the latter's release of the final satisfaction rating.