

**CORPORATE OBJECTIVES PRIORITIES AND PERFORMANCE MEASURES  
FY REVISED 2021**

CORPORATION: **PHILIPPINE RECLAMATION AUTHORITY**DEPARTMENT: **OFFICE OF THE PRESIDENT****II. CORPORATE PERFORMANCE MEASURES****PART A. PHYSICAL PERFORMANCE**

<b>MFO</b>	<b>PERFORMANCE INDICATOR (Total Quantity/Cost)</b>	<b>2020 ACTUAL</b>	<b>2021 REVISED</b>
<b>1. FEES (Regulatory, Penalty)</b>	Fees Collected	Php 910.7 Million	Php 2,422.1 Million
<b>2. RECLAMATION PROJECTS</b>			
<b>RECLAMATION PROJECTS</b>	<b>AREA (Hectares)</b>	<b>STATUS</b>	
<b>Navotas Coastal Bay Reclamation and Development Project</b>	650.50	<p>The <b>Navotas Coastal Bay Reclamation and Development Project</b> is intended for self-contained mixed-use community with industrial, commercial, institutional, and residential areas, and an area suitable for port and port-related activities and tourism-related facilities. This is a joint venture project of the City of Navotas and Argonbay Construction Company Inc. The PRA shall obtain 97.50 hectares as its land share in the two (2) phases of this project.</p> <p>On August 24, 2020, the PRA received the pre-construction plans and documents from the proponent for the phase 2 of the project. The documents then underwent PRA preliminary review and evaluation. The proponents shall then finalize the documents based on PRA evaluation.</p>	
<b>Pasay Reclamation Project</b>	300.00 & 60.00	<p>The <b>Pasay Reclamation Project – 300 hectares</b> and <b>Pasay Reclamation Project – 60 hectares</b> are both proposed by Pasay City LGU in joint venture with SM Prime Holdings Inc. The adjacent projects will be located across Central Business Park IA or the Mall of Asia Complex, the Financial Center Area, and the Cultural Center of the Philippines. They are intended for mixed-use commercial, residential, institutional centers, and tourism estates. The government will obtain a total land share of 108.60 hectares from the two projects; 63 hectares of which will be allocated to roads and open spaces (ROS) and 45.60 hectares will be the net saleable area for PRA. The Pasay City LGU will likewise get a land share of 30.24 hectares net saleable area.</p>	

		<p>On 05 November 2020, the Pasay City LGU, along with its joint venture partner, was issued a Notice to Mobilize (NTM) and Notice to Commence Actual Reclamation Works (NTCARW) for the implementation of the reclamation project, by virtue of the Memorandum from the Office of the President through the Executive Secretary dated 30 October 2020 interposing no objection on the issuance of the said NTM and NTCARW. The proponent is required to pay the remaining 80% balance of the SEF amounting to PhP 431,200,000.00 within 90 working days from receipt of the NTM and NTCARW.</p>
<b>Pasay Harbor City Reclamation Project</b>	265.00	<p>The <b>Pasay Harbor City Reclamation Project</b> is another proposed project of Pasay City LGU in joint venture with Pasay Harbor City Corporation which will consist of two (2) islands with an area of 210 hectares and 55 hectares. Located within Barangay 76, Zone 10, it will cover a total of 265 hectares of foreshore and offshore areas of the said city. It is intended to be developed for mixed-uses of residential and commercial spaces with integrated tourism, port facilities for cruise ships, and theme parks allocation. The national government, through PRA, is expected to get 33.39 hectares net saleable area. The Pasay City LGU will get 22.26 hectares net saleable area while 79.50 hectares are allocated for roads and open spaces.</p> <p>On 05 November 2020, the Pasay City LGU and its Joint Venture Partner was issued a Notice to Mobilize (NTM) and Notice to Commence Actual Reclamation Works (NTCARW) for the implementation of the reclamation project, by virtue of the Memorandum from the Office of the President through the Executive Secretary dated 30 October 2020 interposing no objection on the issuance of the said NTM and NTCARW. The proponent is required to pay the second tranche initial payments equivalent to 10% of the Regulatory Fee amounting to PhP 310,156,000.00 and 90% balance of the SEF amounting to PhP 524,700,000.00 within 90 working days from receipt of the NTM and NTCARW.</p>
<b>Manila Solar City Project</b>	148.00	<p>The <b>Manila Solar City Project</b> is a project of the consortium of Manila City LGU and Manila Goldcoast Development Corporation (the "Consortium"). The proposal covers 148 hectares of reclaimed land intended for mixed-use development located within the jurisdiction of Manila City along Roxas Boulevard from the PICC / CCP Complex up to the alignment of Remedios Street and 1500 meters westward Manila Bay.</p> <p>From this project, the national government, through PRA, shall get a land share of 30.52 hectares net saleable area. The Manila City LGU's land share will be 5 hectares net saleable area and 29.60 hectares for ROS. The ROS shall be titled in the name of the Manila City LGU for the latter to own, possess and administer the same. The LGU shall ensure that these are utilized in accordance with the Approved Development Plan. Any additional area that may be needed for ROS shall be the sole account of the Consortium.</p>

		<p>The project was endorsed to the Office of the President on 07 December 2020 for the issuance of NTM and NTCARW. After issuance of the said notices, the proponent shall be required to pay the remaining 80% SEF amounting to PhP 178,507,748.80.</p>
<b>Manila Horizon Reclamation Project</b>	419.00	<p>The <b>Manila Horizon Reclamation Project</b> is a 419 hectare reclamation project proposed by Manila City LGU in joint venture with JBros Construction Corporation. It will consist of three (3) islands to be located about 3.8 kilometers west of the intersection of Quirino Avenue and Roxas Boulevard. It is envisioned as a self-contained mixed-use community with commercial, institutional, and residential areas, an area suitable for port and port-related facilities, marina and tourism-related facilities, and other applicable uses.</p> <p>The PRA will get 52.79 hectares net saleable area as land share for the national government. The Manila City LGU shall likewise get a land share of 35.20 hectares net saleable area and 125.70 hectares for ROS.</p> <p>The project was endorsed to the Office of the President on 07 December 2020 for the issuance of NTM and NTCARW. After issuance of the said notices, the proponent shall be required to pay the second tranche initial payments equivalent to 50% of the 20% Initial Regulatory Fee amounting to PhP 313,600,000.00 and 90% balance of the SEF amounting to PhP 504,000,000.00</p>
<b>Manila Waterfront City Reclamation Project</b>	318.00	<p>The <b>Manila Waterfront City Reclamation Project</b> comprises 318 hectares of reclamation likewise proposed by Manila City LGU in joint venture with Waterfront Manila Premier Development Inc. The project will be located at the back or to the west of Quirino Grandstand in Luneta Park. It is envisioned to be a self-contained mixed-use community.</p> <p>PRA share of the project will be 40.07 hectares of net saleable area while Manila City LGU shall have 26.71 hectares net saleable area and 95.40 hectares for ROS.</p> <p>The project was endorsed to the Office of the President on 07 December 2020 for the issuance of NTM and NTCARW. After issuance of the said notices, the proponent shall be required to pay the second tranche initial payments equivalent to 50% of the 20% Initial Regulatory Fee amounting to PhP 272,581,302.07 and 90% balance of the SEF amounting to PhP 461,133,781.70</p>

OTHER RECLAMATION PROJECTS	AREA (Hectares)	STATUS (As of September 2020)
Baseco Reclamation Project	40.00	Preliminary studies for this project was terminated by the Board. It will now be under regular reclamation project.
Bacolod City Reclamation	125.55	A completed reclamation project, it is currently awaiting closure documentation. The PRA-RRO Reclamation Department is involved in the Committee tasked to issue the certificates of completion and acceptance.
Aklan Reclamation Project	2.60	A completed reclamation project, it is currently awaiting closure documentation including titling for the 2.6 has. reclamation.
Mabini Reclamation Project	8.50	A completed reclamation project, it is currently awaiting closure documentation. Seaoil will not pursue the additional 1 ha. reclamation as advised by PRA but instead, Seaoil applied for Foreshore Lease Agreement (FLA) with the DENR.
INFRASTRUCTURE PROJECTS	SCOPE	STATUS
<b>Maintenance and timely repair of roads and other infrastructure projects</b> <b>1. Road Rehabilitation of PDMB, Asean Ave., and J.W. Diokno (Bay) Blvd., and Construction of One Road</b>	3,925 m	This Project comprises Detailed Engineering Design (DED) and actual civil works for the rehabilitation of three (3) PRA roads and construction of one 125-m access road. The procurement process for the consultancy services for the DED went through two (2) failed biddings in 2019 due to lack of interested bidders. The PRA Board of Directors directed that the Project would be undertaken through a Memorandum of Agreement with the Department of Public Works and Highways (DPWH). The total budget allocated is Php 240 Million.
<b>2. Road Repair Works (Patching) for PDMB, Asean Ave., and J.W. Diokno (Bay) Blvd.</b>	3,932.68 sq.m	The maintenance activities for pavement distress through asphalt patching were previously accomplished by Administration and by the assistance of the DPWH. However, 3,932.68 sq.m of damaged asphalt pavement still needs to be repaired. This Project underwent two (2) failed biddings in 2020 due to non-discretionary pass/fail criteria under the Revised 2016 Implementing Rules and Regulation of RA No. 9184 and would be undertaken through Negotiated Procurement in 2021.

OTHER PROJECTS AND PROGRAMS	STATUS
<b>Quality Management System</b>	<p>The PRA has gone a milestone in its regular strategy and operations review and process re-engineering by adopting a quality management system. The PRA Quality Management System defines and clarifies policies, systems and procedures, in conformance with the ISO 9001:2015 Standard, aligned with the Agency's strategic direction.</p> <p>In 2018, the PRA was certified as compliant to the ISO 9001:2015 Standard by the AJA Registrars, Inc. (now the SOCOTEC Certification International). In 2019, the Agency maintained its compliance and passed the first surveillance audit conducted by the same certifying body. This PRA accomplishment was awarded a Certificate of Recognition by the Government Quality Management Committee (QMC) on October 24, 2019.</p> <p>Last October 30, 2020, Socotec (AJA Registrar, Inc.) conducted the 2<sup>nd</sup> Surveillance Remote Audit for PRA's QMS. The PRA passed the said 2<sup>nd</sup> surveillance audit and received a certification valid until November 7, 2021. The PRA is set to comply with the ISO 9001:2015 re-certification process for 2021.</p>
<b>Policy on the Integration of Coastal Protection and Green Spaces in Reclamation</b>	<p>In pursuit of PRA's vision of putting up hard and soft engineering structures that are climate change adaptive and environmentally resilient, the Agency institutionalized the integration of coastal protection and green spaces in reclamation projects through the issuance of PRA AO No. 2019-5, entitled <i>"Rules and Regulations to Govern the Mandatory Integration of Greenspaces in Reclamation Projects"</i>.</p> <p>The policy stipulates that a contiguous area equivalent to five percent (5%) of the area of each island to be reclaimed shall be exclusively intended for greenspaces and developed for mini forest, eco-parks or small nature parks set apart for recreational purposes that are readily accessible to the public. The PRA published the policy in a newspaper of general circulation and filed in the UP Law Center on December 6, 2019.</p>
<b>Disposition of Unlawfully Reclaimed Areas</b>	<p>As part of its strategy to increase revenue and be a major contributor of income to the national government, PRA continues to increase its inventory of marketable land assets by securing land shares from illegally reclaimed areas pursuant to PRA AO Nos. 2005-1 and 2008-3. In 2019, the Agency exceeded its target upon endorsing a total of 18.1686 hectares of illegally reclaimed land to the DENR for issuance of presidential proclamation for alienability and disposability of said area in favor of PRA. The subject area covers land situated in Barangays East Poblacion and Central Poblacion, Naga City, Cebu.</p> <p>In 2020 and 2021, the PRA continues to investigate and process forfeiture and titling of illegally reclaimed lands all over the country.</p>

<p><b>Coastal Protection Initiatives</b></p>	<p>The formulation of a Coastal Protection Master Plan (CPMP) for Tacloban City and Municipality of Palo to protect vulnerable communities from similar devastation caused by Typhoon Yolanda through a partnership of PRA with Dutch experts further identified the other areas most vulnerable to the impacts of climate change. After completion of the CPMP and adoption and implementation of the recommended non-structural strategies by the respective LGUs, pilot project on the conversion of abandoned fishpond to mangrove plantation as coastal protection was also undertaken. While the project has already been completed, the PRA continue to monitor and coordinate with Tacloban City for the progress and success of the pilot project.</p> <p>The PRA recognized the need to protect vulnerable coastal areas and committed to promote coastal protection and resilience. In 2017, the PRA Board approved ten (10) priority Local Government Units (LGUs) that PRA will assist in the formulation of their respective Coastal Protection Strategy to protect their vulnerable coastal communities from the impacts of coastal flooding and storm surges brought about by climate change. In 2019, PRA partnered with the Cities of Surigao and Bislig and formulated their respective Coastal Protection Strategy (CPS) under the close supervision and guidance of a Dutch expert commissioned by the Netherlands Enterprise Agency (NEA-RVO). The CPS has been completed and adopted by the LGUs. The PRA is still regularly coordinating with the LGUs on possible implementation of some of the recommended strategies.</p> <p>For 2021, PRA will be partnering with the Municipalities of Virac and Baras in the Province of Catanduanes for the formulation of their respective Coastal Protection Strategy. The Municipality of Virac was the second among the ten LGUs approved by PRA Board for the Agency to assist in the formulation of a coastal protection strategy. The inclusion of the Municipality of Baras was approved by the PRA Board in July 2020 when the Municipality requested assistance from PRA. It will be timely considering that the Province of Catanduanes is along the path frequently visited by typhoons and during the last quarter of the year (2020), the Province was devastated by Typhoons Quinta and Ulysses and the most destructive Super Typhoon Rolly. The formulation of the CPS will be in partnership with the team from the LGUs and local stakeholders who are more knowledgeable of the hazards in their community. Upon completion, the CPS will be submitted to the local councils of Virac and Baras for their adoption in their plans for development of their municipalities.</p>
<p><b>Competency Assessment of PRA Employees</b></p>	<p>In line with PRA's objective to develop a competency model which sets the framework for the employees' exemplary performance, the Agency has successfully established the competency baseline of its employees by completing the assessment of 100% of PRA employees in 2019. Last September 2020, the Competency Assessment Results Workshop and Competency-Based Recruitment Workshop was conducted by the Development Academy of the Philippines (DAP). Likewise, Individually Sealed Competency Assessment Results were received from DAP last July 2020. Moving forward, the ultimate goal is to continuously improve the competency of the employees in the succeeding years.</p>

<p><b>Stakeholders' Satisfaction</b></p>	<p>The PRA is committed to the needs of our stakeholders vis-à-vis the quality of our services and delivery of our functions. We ensure integrity and honesty in dealings with our stakeholders and operate a highly effective and efficient organization focused on meeting objectives.</p> <p>Our stakeholders notably commended the quality of PRA's services as evident in the 88.9% satisfaction rating obtained from respondents in the survey conducted by the Development Academy of the Philippines (DAP). The subjects of the satisfaction survey were stakeholders who have direct economic transactions with PRA. These stakeholders include private corporations, local government units, and government agencies who are PRA's joint venture partners and PRA property lessees.</p> <p>The PRA re-contracted the services of DAP to conduct another survey for the current year.</p>
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