



Strategic Measure	Formula	Weight	Rating System ¹	2021 Annual Target ¹	3rd Quarter	
					Target ²	Accomplishment
SO 1: Increase number of environmentally sound buildable areas for development						
SM 1: Secure approval of Government Seabed Quarry Permit (GSQP) for Lubang Island and Simo Banks-Nasugbu; Leyte-Biliran; Malapascua of Cebu; Maasin of Leyte; and Oton-Guimaras Coastal Waters for Marine Sand Quarry	Actual Accomplishment	10%	Signing of IA with DENR-MGB for the actual conduct of fieldwork activities on Biliran, Leyte, and Malapascua, Cebu – 5% Concurrence on the submitted Final Report of the DENR-MGB on the scientific survey for Biliran, Leyte, and Malapascua, Cebu – 10%	PRA's Concurrence on the Final Report of DENR-MGB on the Geo-Scientific Survey/Investigation for Biliran, Leyte and Malapascua, Cebu Sites	Coordination with DENR-MGB for the actual conduct of fieldwork activities on Biliran, Leyte and/or Malapascua, Cebu	The PRA sent a letter to the DENR-MGB dated 06 August 2021 to follow-up the latter's response to the PRA's comments on the DENR-MGB's recommendation on the draft Implementing Agreement (IA) and their compliance with the submission of the revised proposal/ costing on the conduct of survey and investigation on the proposed quarry areas (Naval-Biliran, Leyte and Malapascua Cebu). In the same letter, the PRA also requested an online meeting with the DENR-MGB to finalize the IA but no positive response was received. PRA is still awaiting the DENR-MGB's response to the PRA comments and their compliance with the revised proposal/costing on the conduct of the survey and investigation.
SM 2a: Implementation of Land Reclamation Activities : Pasay 360 hectare reclamation	Actual Accomplishment	7.5%	All or Nothing	100% Completion of the 2021 Deliverables per Project Timeline	Conduct project monitoring and general supervision works as basis for the monthly report to be collated into a quarterly report for submission to the PRA Management.	a) The PRA reviewed the revised pre-construction plans and documents from 12 July 2021 to 2 August 2021; b) The PRA Board approved the increase of project area from 360ha. to 390ha., with any excess subject to forfeiture, on 19 August 2021 through Board Resolution No. 5371, series of 2021; and c) Project monitoring was conducted at the Pasay-360 reclamation area and found that the dredger of the General Contractor was undertaking access channeling works and dumping the dredged materials at designated spoil site, which are crucial activities prior to the actual reclamation works.
SM 2b: Implementation of Land Reclamation Activities : Navotas City reclamation	Actual Accomplishment	7.5%	All or Nothing	100% Completion of the 2021 Deliverables per Project Timeline	Issuance of Notice to Mobilize; and Conduct project monitoring and general supervision works as basis for the monthly report to be collated into a quarterly report for submission to the PRA Management	a) The PRA received the Navotas City LGU's submission of the hard copies of revised technical plans on 30 July 2021. Soft copies of the same were received on 8 September 2021. Upon review, it was found out that the important documents were not included in the submission, hence, further review was withheld and the PRA sent a letter to the LGU on 11 October 2021 regarding the matter; and b) Project monitoring was conducted at the Navotas City reclamation area and found that the site was clear from obstructions and an access road was constructed at the periphery of the project boundary, which is a crucial activity prior to the actual reclamation works.
SM 2c: Implementation of Land Reclamation Activities : Batangas City reclamation	Actual Accomplishment	7.5%	All or Nothing	100% Completion of the 2021 Deliverables per Project Timeline	Conduct project monitoring and general supervision works as basis for the monthly report to be collated into a quarterly report for submission to the PRA Management	a) Follow-up was made on 14 July 2021 by PRA on the submission of Batangas Port Planners and Development, Inc. (BPPDI) of the required plans and documents; b) The PRA sent a letter to the Department of Energy (DOE) on 02 August 2021, informing the latter of the updated project layout to be submitted by the BPPDI as a result of the joint site inspection conducted on 12 March 2021. PRA did not receive the said documents from the BPPDI; and c) Project monitoring was conducted at the Batangas City reclamation area and found that the project site remained idle and vegetation has grown taller. Despite the PRA's notice to resume work, the BPPDI remained immobilized, prompting PRA to conclude that the project lack the necessary resources to continue.

SOCIAL IMPACT/STAKEHOLDERS

Strategic Measure	Formula	Weight	Rating System ¹	2021 Annual Target ¹	3rd Quarter	
					Target ²	Accomplishment
SM 2c: Implementation of Land Reclamation Activities : Pasay Harbor City reclamation (Pasay 265 hectare) ³	Actual Accomplishment	7.5%	All or Nothing	100% Completion of the 2021 Deliverables per Project Timeline	Conduct project monitoring and general supervision works as basis for the monthly report to be collated into a quarterly report for submission to the PRA Management	<p>a) The PRA issued to the Pasay City LGU and its joint venture partner a Notice to Mobilize (NTM) and Notice to Commence Actual Reclamation Works (NTCARW) on 05 November 2020, signifying that the project is legally, technically and financially ready for implementation;</p> <p>b) The PRA reviewed the revised Detailed Engineering Design (DED) and pre-construction plans and documents submitted by the Pasay City LGU, through its joint venture partner Pasay Harbor City Corporation. The results of the said review were transmitted to the LGU;</p> <p>c) The PRA approved the Dredging Extraction Operations Agreement (DEOA) for the project on 14 September 2021;</p> <p>c) Project monitoring was conducted at the Pasay-265 reclamation area and found that the dredger of the General Contractor was undertaking access channeling works and dumping the dredged materials at designated spoil site, which are crucial activities prior to the actual reclamation works.</p>
SO 2: Promote and integrate a comprehensive coastal defense/ protection strategy into development plans						
SM 3: Coastal defense strategy for Vulnerable Areas	Actual Accomplishment	10%	Milestones	Secure approval from the LGU of Baras, Catanduanes for the Coastal Protection Strategy endorsed by PRA and its Partners	Stakeholders workshops and consultations, drafting and deliberation of the Coastal Protection Strategy	<p>a) Reviewed and provided inputs on the Catanduanes Roadmap Report (Scoping Mission Report) prepared by the Royal Haskoning, the Consultant commissioned by the Netherlands Enterprise Agency RVO (NEARVO) to lead the DRR Team-Catanduanes, where PRA is a member; and</p> <p>b) Drafting of the Coastal Management Strategy (CMS) framework is ongoing</p> <p>Note: Stakeholders workshop and consultations in Baras and Virac were put on hold because of the restrictions of physical gatherings due to COVID-19 pandemic</p>
SO 3: Increase Support of Stakeholders, Address Concerns of Affected Communities and Gain Social Acceptance of Development Projects						
SM 4: Percentage of Satisfied Customers/ Stakeholders	Actual Accomplishment	5%	(Actual/ Target) x Weight 0% = If less than 80%	90%	Inception Report	<p>a) The Notice of Award (NOA) was issued to the Development Academy of the Philippines (DAP) on 15 July 2021; and</p> <p>b) Project Inception Meeting with DAP was held on 28 September 2021</p>
SO 4: Increase Revenue and Improve Cash Flow						
SM 5: Net Income After Tax Commitment	Absolute Amount	15%	(Actual/ Target) x Weight	Php 541 Million	Php 512 Million	Php 484 Million
SO 5: Increase inventory of marketable land assets						
SM 6: Disposition of unlawfully reclaimed areas	Absolute Number	10%	(Actual/ Target) x Weight	Endorsement to the DENR for issuance of Presidential Proclamation (PP) covering ten (10) sites	PRA Board Approval of four (4) applications for PP Endorsement with the DENR	<p>The PRA requested from various government agencies their issuance of Certificate of No Objection/ Clearance for the following sites/applications, which are among the requirements for the request of issuance of Presidential Proclamation pursuant to DENR AO No. 2018-14:</p> <p>1) For Batangas Agro-Industrial Development Corporation (BAIDC) site, requested Clearance/Certificate of "No Objection from the DPWH, DOH, DOT and PPA, thru letters dated 13 August 2021;</p> <p>2) For Energy World Corporation Ltd. (EWCL) site, requested Clearance/Certificate of "No Objection from the PPA and DPWH thru letters dated 24 September 2021 and 21 September 2021, respectively; and</p> <p>3) For BAIDC, requested Certificate of Land Classification and Status from DENR thru letter dated 16 July 2021.</p> <p>The PRA also sent a letter to the EWCL dated 21 September 2021, following up its compliance with their submission of the requested survey returns and final survey plan for PRA's signature and endorsement for approval to the DENR.</p>

FINANCE

Strategic Measure	Formula	Weight	Rating System ¹	2021 Annual Target ¹	3rd Quarter	
					Target ²	Accomplishment
SO 6: Implement Clear and Efficient Reclamation Guidelines and Public Estates Development and Management						
SM 7. Formulation of a new policy	Actual Accomplishment	5%	All or Nothing	Publication of Board-approved policy on PRA Monitoring of the Non-Environmentally Critical Projects in newspapers of general circulation and filing with the Office of the National Administrative Register (ONAR)	Submission of the final draft of the policy to Board for appropriate action/ approval	a) The Reclamation & Regulation Office discussed the draft policy on 31 August 2021; b) The revised Guidelines for Environmental Monitoring by PRA was submitted to the Legal Department on 08 September 2021 for further review and comments; and c) The Environmental Management Department's preparation of the list of stakeholders for the conduct of stakeholders consultation required for the new/proposed policies under the ARTA Law is ongoing
SM 7. Formulation of a new policy ³	Actual Accomplishment	5%	All or Nothing	Publication of the following Board-approved policies in newspapers of general circulation and filing with the Office of the National Administrative Register (ONAR): a) Rules and Procedure for the Forfeiture of Unauthorized and Illegal Reclamations thorough Titling under the name of the PRA; b) Policies and Guidelines Governing the Social Environment Fund (SEF) Collected from Reclamation Projects; and c) Interim Use of Illegal/Unauthorized Reclaimed Lands Pending Issuance of the Titling of the Land in the name of the Republic of the Philippines thorough the PRA		The following PRA-Board policies were crafted and published in newspapers of general circulation and filed with the Office of the Administrative Register (ONAR) in 2021, as follows: a) Rules and Procedure for the Forfeiture of Unauthorized and Illegal Reclamations thorough Titling under the name of the PRA; published in the Philippine Daily Inquirer and filed with ONAR on 01 March 2021 b) Policies and Guidelines Governing the Social Environment Fund (SEF) Collected from Reclamation Projects; and published in The Manila Times and filed with the ONAR on 18 June 2021 c) Interim Use of Illegal/Unauthorized Reclaimed Lands Pending Issuance of the Titling of the Land in the name of the Republic of the Philippines thorough the PRA; published in The Manila Times and filed with the ONAR on 16 September 2021
SM 8. Re-development of Coastal Plaza Condominium Project (CPCP)	Actual Accomplishment	7.5%	Milestones	Publication of Public Bidding for the disposition of free areas	a) Submission of completed requirements to DHSUD for the approval of the amendment of the Master Deed with Declaration of Restrictions; and b) Approval by the Board of Directors of the Terms of Reference for the disposition of free areas	a) The PRA submitted all required documents for application for the Alteration of the Site Development Plan (ASDP) to the Department of Human Settlements & Urban Development (DHSUD) on 07 July 2021. An inspection was conducted by DHSUD for the proposed ASDP on 18 August 2021. PRA is still awaiting results of said inspection. DHSUD's approval of the ASDP is one of the requirements for the approval of the amendment of the Master Deed with Declaration of Restrictions; and b) The Terms of Reference for the lease of the CPCP free areas was already drafted. The same is for submission to the PREBAC for review, prior to submission to the BOD, upon the accomplishment of the amendment of the Master Deed and the segregation of titles with the Register of Deeds.
SM 9a. Maintenance and timely repair of roads and other infrastructure projects: Rehabilitation of PRA Roads	Actual Accomplishment	5%	All or Nothing ³	100% implementation of the 2021 deliverables in the Memorandum of Agreement (MOA) with the DPWH	Office of the Government Corporate Council (OGCC) review and execution of the MOA	The revised MOA was reviewed by the Legal Department on 28 July 2021 and was approved by the PRA Board on 02 September 2021 through Board resolution No. 5380, series of 2021. The MOA was transmitted to the Legal Department for endorsement to the OGCC on 06 September 2021. As of 30 September 2021, the OGCC review is ongoing.
SM 9b. Maintenance and timely repair of roads and other infrastructure projects: Construction of One (1) Road						
SM 9c. Maintenance and timely repair of roads and other infrastructure projects: Road Repair Works of PRA Roads				100% completion of the road repair/ maintenance works through cutting/squaring	100% Completion of road repair works	Completed 100% of the road repair works on 15 September 2021. The PRA issued the Notice to Proceed (NTP) dated 13 July 2021 to the Socor Construction Corporation (SCC) and was conformed to by trhe latter on 14 July 2021. The implementation of the contract commenced on 14 July 2021.A Variation Order (V.O.) under Extra Work Order (E.W.O.) No. 1 for additional 717.59 sq.m. damaged pavement was issued to SCC and executed on 08 September 2021. The project was was completed on 15 September 2021.

Approved by:

- Original signed -

ATTY. ALBERTO C. AGRA
Chairman of the Board

October 27, 2021

Date

- Original signed -

ATTY. JANILO E. RUBIATO
General Manager and CEO

October 27, 2021

Date